DiamondRock Hospitality Company

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Participation & GRESB Score

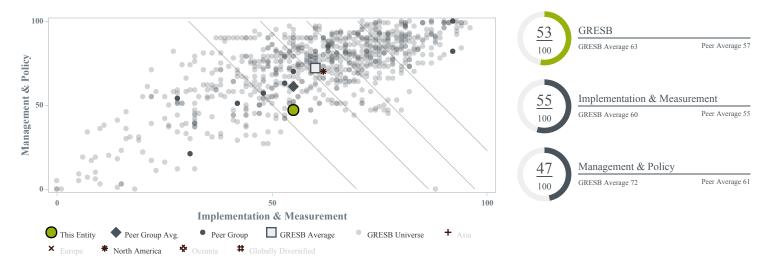


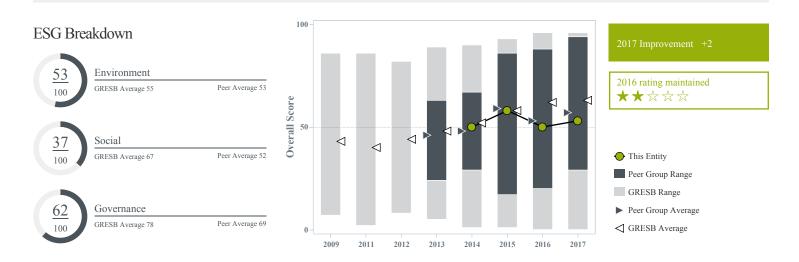
Peer Comparison Rank-seal-

Hotels equity out of 9

2

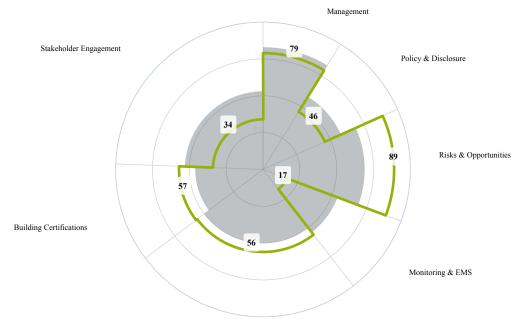
GRESB Model





Rankings

Rank-seal-Rank-seal-Rank-seal-All GRESB participants Hotels Hotels equity equity equity out of 9 out of 9 out of 823 Rank-seal-Rank-seal-Rank-seal-United States / Listed FTSE EPRA/NAREIT Developed Constituents Global / New Construction Aspect equity equity equity out of 338 out of 143 out of 41



Performance Indicators

This Entity Peer Group Average

Aspect Weight in GRESB	This Entity	Peer Group		GRESB
Manager Man agement 8.8%	79	PEER 83 +13 AVERAGE	O Score 100	GRESB 88 +3 AVERAGE
Policy Policy & Disclosure 9.5%	46	PEER 58 -1 AVERAGE	Score 100	Gresb 75 +4 \rightarrow Average
Risk Risks & Opportunities 12.4%	89 -11	PEER 69 +4 AVERAGE	Score 100	gresb 67 +3 average
Ems Monitoring & EMS 8.8%	17	PEER 54 +8 AVERAGE	Score 100	GRESB 69 +3 AVERAGE
Perf Performance Indicators 25.2%	56 -5	PEER 50 +2 AVERAGE	Score 100	$\begin{array}{c} \text{gresb} \\ 50 {}^{\!\!\!+\!2} \to \\ \text{average} \end{array}$
Cert Building Certifications 10.9%	57 +30	PEER 46 +7 AVERAGE	Nedmento Secret 100	gresb 46 +2 average
Stakeholder Engagement 24.5%	34 +6	PEER 53 +10 AVERAGE	O Score 100	GRESB 67 +3 AVERAGE
Nc New Construction & Major Renovations 0%	43	PEER 51 +10 AVERAGE	Score 100	GRESB 51 +6 AVERAGE

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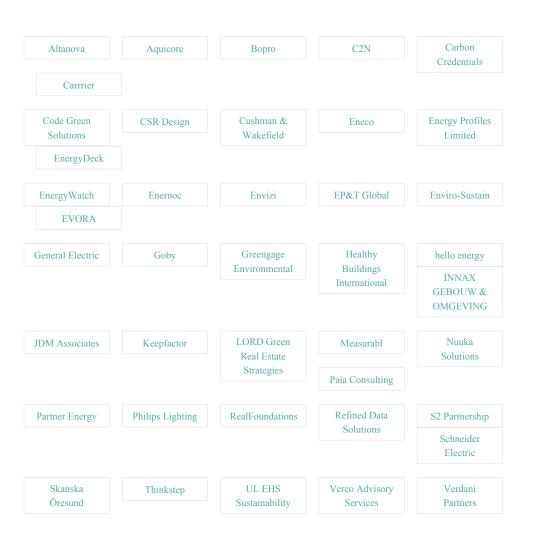
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Building

Council

Verdextra

Pension Real

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