# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### FORM 8-K

## CURRENT REPORT Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 25, 2011

## **DiamondRock Hospitality Company**

(Exact name of registrant as specified in its charter)

|   | Maryland  | 001-32514                                  | 20-1180098                        |  |  |  |  |  |
|---|---|--|-----------------------------------|--|--|--|--|--|
|   | (State or other jurisdiction  | (Commission File Number)                   | (IRS Employer Identification No.) |  |  |  |  |  |
|   | of incorporation)   |  |                                   |  |  |  |  |  |
|   | 3 Bethesda Metro Center, Suite  | 1500                                       |                                   |  |  |  |  |  |
|   | Bethesda, MD  |  | 20814                             |  |  |  |  |  |
|   | (Address of principal executive o   | ffices)                                    | (Zip Code)                        |  |  |  |  |  |
|   | (Former n   | elephone number, including area code: (24) | ast report.)                      |  |  |  |  |  |
|   | Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions: |  |                                   |  |  |  |  |  |
| О | Written communications pursuant to Rule   | e 425 under the Securities Act (17 CFR 23  | 0.425)                            |  |  |  |  |  |
| О | Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)  |  |                                   |  |  |  |  |  |
| 0 | Pre-commencement communications pur   | suant to Rule 14d-2(b) under the Exchange  | e Act (17 CFR 240.14d-2(b))       |  |  |  |  |  |

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

The information in this Current Report on Form 8-K, including the exhibits attached hereto, is being furnished and shall not be deemed "filed" for any purpose, including for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section. The information in this Current Report on Form 8-K shall not be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act regardless of any general incorporation language in such filing.

#### ITEM 2.02. Results of Operations and Financial Condition.

On July 25, 2011, DiamondRock Hospitality Company (the "Company") issued a press release announcing its financial results for the fiscal quarter ended June 17, 2011. The text of the press release is attached hereto as Exhibit 99.1 and is incorporated by reference herein.

#### ITEM 9.01. Financial Statements and Exhibits.

(d) Exhibits.

See Index to Exhibits attached hereto.

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### DIAMONDROCK HOSPITALITY COMPANY

Date: July 25, 2011 By: /s/ William J. Tennis

William J. Tennis

Executive Vice President, General Counsel and

Corporate Secretary

#### EXHIBIT INDEX

| Exhibit No. | Description                        |
|-------------|------------------------------------|
| 99.1        | Press release dated July 25, 2011. |



#### **COMPANY CONTACT**

Chris King (240) 744-1150

#### FOR IMMEDIATE RELEASE

**MONDAY, JULY 25, 2011** 

#### DIAMONDROCK HOSPITALITY COMPANY REPORTS SECOND QUARTER RESULTS

**BETHESDA, Maryland, Monday July 25, 2011** — DiamondRock Hospitality Company (the "Company") (NYSE: DRH) today announced results of operations for its second fiscal quarter ending June 17, 2011. The Company is a lodging focused real estate investment trust that owns 26 premium hotels in North America and holds a senior mortgage loan secured by another premium hotel.

#### **Second Quarter 2011 Highlights**

- **Pro Forma RevPAR**: The Company's Pro Forma RevPAR was \$124.03, an increase of 6.4% from the comparable period in 2010. Pro Forma RevPAR is calculated for the 25 hotels owned by the Company as of June 17, 2011 as if these hotels were owned since January 1, 2010 but excludes the operating results of the Frenchman's Reef & Morning Star Marriott Beach Resort due to the impact of the ongoing extensive renovation of the hotel in 2011.
- **Pro Forma Hotel Adjusted EBITDA Margins**: The Company's Pro Forma Hotel Adjusted EBITDA margin was 27.87%, an increase of 104 basis points from the comparable period in 2010. Pro Forma Hotel Adjusted EBITDA margin is calculated for the 25 hotels owned by the Company as of June 17, 2011 as if these hotels were owned since January 1, 2010 but excludes the operating results of the Frenchman's Reef & Morning Star Marriott Beach Resort.
- Adjusted EBITDA: The Company's Adjusted EBITDA was \$41.1 million.
- Adjusted FFO: The Company's Adjusted FFO was \$25.6 million and Adjusted FFO per diluted share was \$0.15.
- <u>Acquisition of the JW Marriott Denver</u>: On May 19, 2011, the Company acquired the JW Marriott Denver at Cherry Creek for approximately \$74 million.
- Acquisition of the Lexington Hotel NYC: On June 1, 2011, the Company acquired the Lexington Hotel New York for approximately of \$337 million.
- <u>Acquisition of the Courtyard Denver</u>: On July 22, 2011, the Company acquired the Courtyard Denver Downtown for approximately \$46 million.
- <u>Hilton Minneapolis Mortgage Loan</u>: On April 15, 2011, the Company received \$100 million of proceeds from a new non-recourse loan secured by the Hilton Minneapolis.
- <u>Credit Facility Amendment</u>: On June 2, 2011, the Company amended its \$200 million corporate credit facility to reduce the interest rate, lower certain fees, and extend the term for an additional year.
- <u>Dividends</u>: The Company declared a quarterly dividend of \$0.08 per share during the second quarter.

Mark W. Brugger, Chief Executive Officer of DiamondRock Hospitality Company, stated, "The second quarter represented the continued successful execution of our strategy and evidenced both strong internal and external growth for DiamondRock. Our operating results reflect strengthening of lodging fundamentals, which should continue to be strong against a comparison to cyclical trough results as well as constrained new hotel supply. Since last year, we have completed or committed \$900 million of high-quality investments with more than half of those investments in Midtown New York. We continue to see excellent acquisition opportunities but remain focused on maximizing value from our existing portfolio."

"We are pleased with our portfolio's room revenue performance, particularly in light of difficult comparisons and convention calendar challenges in our two largest group markets, Chicago and Boston. Group booking pace in these two key markets is up over 8% for the balance of 2011 and 14% for 2012. Overall margin expansion was strong as our cost containment efforts maintained profits even as group banquet contribution moderated," stated John Williams, President and Chief Operating Officer of DiamondRock Hospitality Company. "Our \$45 million repositioning of Frenchman's Reef is currently on-time and on-budget, albeit with estimated operating profit displacement increasing \$1 million as we temporarily added costs to keep our customers happy during the renovation. The group meeting planner reaction has been better than expected and group pace is up 20% in the fourth quarter of 2011 and 55% for 2012."

#### **Operating Results**

Please see "Certain Definitions" and "Non-GAAP Financial Measures" attached to this press release for an explanation of the terms "EBITDA," "Adjusted EBITDA," "Hotel Adjusted EBITDA Margins," "FFO" and "Adjusted FFO." Moreover, the discussions of "Pro Forma RevPAR" and "Pro Forma Hotel Adjusted EBITDA Margins" assume the 25 hotels owned by the Company as of June 17, 2011 were owned since January 1, 2010 but exclude the operating results of the Frenchman's Reef & Morning Star Marriott Beach Resort ("Frenchman's Reef") due to the impact of the extensive renovation of the hotel in 2011, which includes partial closure of the hotel.

For the second quarter beginning March 26, 2011 and ending June 17, 2011, the Company reported the following:

- Pro Forma RevPAR increase of 6.4% and Pro Forma Hotel Adjusted EBITDA margin increase of 104 basis points compared to the comparable period in 2010.
- Revenues of \$169.5 million compared to \$151.1 million for the comparable period in 2010.
- Adjusted EBITDA of \$41.1 million compared to \$35.8 million for the comparable period in 2010.
- Adjusted FFO of \$25.6 million and Adjusted FFO per diluted share of \$0.15 based on 167.4 million diluted weighted average shares compared to \$21.6 million and \$0.16, respectively, for the comparable period in 2010.
- Net loss of \$0.6 million (or \$0.00 per diluted share) compared to net income of \$0.8 million (or \$0.01 per diluted share) for the comparable period in 2010.

The second quarter Pro Forma RevPAR increase of 6.4% (from \$116.60 to \$124.03) was driven by a 4.2% increase in the average daily rate (from \$157.14 to \$163.78) and a 1.5 percentage point increase in occupancy (from 74.2 percent to 75.7 percent). Second quarter Pro Forma Hotel Adjusted EBITDA margins increased 104 basis points (from 26.83% to 27.87%) from the comparable period in 2010

For the period from January 1, 2011 to June 17, 2011, the Company reported the following:

- Pro Forma RevPAR increase of 5.6% and Pro Forma Hotel Adjusted EBITDA margin increase of 82 basis points compared to the comparable period in 2010.
- Revenues of \$291.8 million compared to \$264.0 million for the comparable period in 2010.

- Adjusted EBITDA of \$59.9 million compared to \$54.3 million for the comparable period in 2010.
- Adjusted FFO of \$37.4 million and Adjusted FFO per diluted share of \$0.23 based on 165.7 million diluted weighted
  average shares compared to \$33.6 million and \$0.25, respectively, for the comparable period in 2010.
- Net loss of \$11.6 million (or \$0.07 per diluted share) compared to \$7.5 million (or \$0.06 per diluted share) for the comparable period in 2010.

The year-to-date Pro Forma RevPAR increase of 5.6% (from \$104.33 to \$110.19) was driven by a 4.4% increase in the average daily rate (from \$148.09 to \$154.56) and a 0.8 percentage point increase in occupancy (from 70.5 percent to 71.3 percent). Year-to-date Pro Forma Hotel Adjusted EBITDA margins increased 82 basis points (from 22.68% to 23.50%) from the comparable period in 2010.

#### **Hotel Acquisitions**

JW Marriott Denver Cherry Creek. On May 19, 2011, the Company completed the acquisition of the 196-room JW Marriott Denver Cherry Creek for approximately \$74 million. The acquisition was funded with corporate cash and the assumption of a \$42.4 million mortgage loan. The mortgage loan bears a fixed interest rate of 6.47% and matures in July 2015. The JW Marriott was acquired at an 11.5 times multiple of 2012 forecasted EBITDA. The hotel is consistently the market leader among its competitive set and is well-positioned to continue capturing Denver's high-end demand. Earlier this year, the JW Marriott completed a \$5.0 million renovation of its guestrooms, which feature four-fixture marble bathrooms, the hotel's 8,400 square feet of meeting space and new state-of-the-art fitness center. With luxury finishes and a 2011 RevPAR of \$165, this acquisition enhances the overall quality of the DiamondRock portfolio. The Company entered into a new management agreement with Sage Hospitality to continue managing the hotel. The Company is also investigating a potentially valuable return on investment opportunity to enhance the meeting space at the hotel.

The Lexington Hotel New York City. On June 1, 2011, the Company completed the acquisition of the 712-room Lexington Hotel New York for approximately \$337 million. The acquisition was funded with corporate cash and a \$115 million draw on the Company's credit facility. The Lexington Hotel was acquired at a 13.5 times multiple of 2012 forecasted EBITDA. The hotel's forecasted 2011 RevPAR of \$198 is over 60% above the Company's portfolio average and the hotel is expected to generate Hotel Adjusted EBITDA margins that are over 1200 basis points higher than the portfolio average. The acquisition provides the Company with additional exposure to the dynamic Manhattan market and offers rebranding potential. The Company entered into a new management agreement with Highgate Hotels to continue managing the hotel. The Company is currently exploring opportunities to create significant value by re-branding and/or repositioning the hotel.

**Courtyard Denver Downtown.** On July 22, 2011, the Company completed the acquisition of the 177-room Courtyard Denver Downtown for approximately \$46 million. The acquisition was funded with corporate cash, a draw on the Company's credit facility and the assumption of a \$27.2 million mortgage loan. The loan bears interest at 6.26% and is prepayable beginning in February 2012. The hotel is consistently ranked first in its competitive set of downtown Denver hotels. The hotel, created from a conversion of a historic department store, enjoys a superb location in downtown Denver and is centrally located on the 16<sup>th</sup> Street Pedestrian Mall in the heart of Denver's Central Business District. With its premier location and strong brand, the hotel is able to charge full-service average daily rates with the lower limited—service cost structure. The hotel has achieved a RevPAR premium to the nearest full-service Marriott for seven consecutive years. Earlier this year, the hotel completed an extensive guest room renovation and is in excellent physical condition. The Company expects the hotel to generate 2012 EBITDA of approximately \$3.8 million.

#### **Credit Facility Amendment**

On June 2, 2011, the Company amended its \$200 million corporate credit facility. The amendment removed the LIBOR floor from the interest rate on borrowings, lowered unused fees and reduced the cost to extend the credit facility. Interest continues to accrue on borrowings at varying rates, based upon LIBOR plus an applicable margin. The applicable margin is now based on the Company's ratio of net indebtedness to EBITDA. In addition, the maturity date of the credit facility was extended by one year to August 2014. The Company has an additional one year extension option to August 2015, subject to the satisfaction of customary conditions and the payment of applicable fees. At the end of the second fiscal quarter, the Company had \$115 million in outstanding borrowings on the credit facility bearing interest at 2.45%. Subsequent to the end of the second fiscal quarter, the Company borrowed an additional \$15 million on the credit facility to fund a portion of its acquisition of the Courtyard Denver Downtown. Based on the Company's current ratio of net indebtedness to EBITDA, future borrowings under the facility are expected to bear interest at LIBOR plus 300 basis points.

#### **Hilton Minneapolis Financing**

On April 15, 2011, the Company completed a new \$100 million non-recourse loan secured by the Hilton Minneapolis. The loan has a 10-year term, bears interest at an annual fixed rate of 5.46% and amortizes on a 25-year schedule. The Company acquired the Hilton Minneapolis in June 2010 for approximately \$157 million and the hotel was previously unencumbered by debt. The Company used the proceeds from this loan toward the purchase of the Lexington Hotel New York.

#### Dividends

The Company's Board of Directors declared a quarterly dividend of \$0.08 per share to stockholders of record as of June 17, 2011. The dividend was paid on June 27, 2011.

#### **Conrad Chicago Performance Termination**

The Conrad Chicago failed the performance criteria under the Company's management agreement with Hilton. The Company is currently in negotiations with Hilton and other global brand companies about the optimal long-term solution for the branding and management of the hotel.

#### **Capital Expenditures**

During 2011, the Company plans to commence or complete approximately \$65 million of capital improvements, approximately \$40 million of which will be funded from corporate cash and the remainder from restricted cash (reserves held by hotel managers). The Company's estimated 2011 capital expenditures include approximately \$37 million for the 2011 portion of the Frenchman's Reef capital investment program (\$32 million from corporate cash and existing property reserves and \$5 million from Marriott). The Company has spent approximately \$21.3 million on capital improvements as of June 17, 2011.

The Company is continuing to execute on the comprehensive \$45 million capital investment program at Frenchman's Reef. The majority of the renovation and repositioning program commenced in early May 2011 when two of the resort's four buildings (representing approximately 300 guestrooms) closed. The Company currently expects \$6.5 million of renovation disruption from the project. The renovation disruption estimate is \$1.0 million above the Company's estimate at the end of the first fiscal quarter due to the hotel expecting to incur incremental operating cost during the renovation which will include costs to resolve guest satisfaction during the construction period and additional energy costs.

#### Allerton Hotel Mortgage Loan Update

The Company holds the senior mortgage loan secured by the Allerton Hotel, located in downtown Chicago, Illinois. The loan matured in January 2010 and is in default. On May 5, 2011, the borrower under the loan filed for bankruptcy protection in the Northern District of Illinois. The senior mortgage loan held by the Company is secured by substantially all of the assets of the borrower, including, without limitation, the Allerton Hotel. The filing of the bankruptcy case had the effect of, among other things, automatically staying the foreclosure proceedings that the Company had previously filed against the borrower. While the Company intends to continue to vigorously pursue its rights in the bankruptcy case, it is too early in the process to determine the likelihood of potential outcomes.

Due to the uncertainty of the timing and amount of cash payments expected, the Company is not currently accruing any interest income on the Allerton loan. However, the Company includes all cash received from the borrower in its calculations of Adjusted EBITDA and Adjusted FFO. As of June 17, 2011, the Company had received cash interest payments from the borrower of \$0.6 million. Subsequent to June 17, 2011, the Company received cash interest payments of \$0.5 million. The Company's 2011 Adjusted EBITDA and Adjusted FFO guidance assumes \$3.0 million of cash interest payments received in 2011 on the Allerton loan.

#### **Balance Sheet**

As of June 17, 2011, the Company had \$20.9 million of unrestricted cash on hand and \$1.0 billion of debt outstanding, which consists of \$921.1 million of fixed rate, property-specific mortgage debt with no near-term maturities and \$115 million of outstanding borrowings on the Company's corporate credit facility. Twelve of the Company's 25 hotels owned at the end of the second fiscal quarter are unencumbered by mortgage debt.

The Company continues to maintain its straightforward capital structure. The Company has no preferred equity outstanding and continues to own 100% of its properties directly.

#### **Outlook and Guidance**

The Company is providing guidance, but does not undertake to update it for any developments in its business. Achievement of the anticipated results is subject to the risks disclosed in the Company's filings with the Securities and Exchange Commission. The RevPAR guidance assumes that all of the Company's 26 hotels were owned since January 1, 2010 but excludes Frenchman's Reef for all of 2011 because it is partially closed for the renovation.

The Company is revising its full year 2011 guidance to incorporate the acquisitions of the JW Marriott Denver, Lexington Hotel New York and Courtyard Denver. In addition, the Company is currently maintaining its expectation of receiving \$3 million in cash interest payments from the Allerton Hotel mortgage loan. The Company expects full year results as follows:

- RevPAR to increase 6 percent to 8 percent.
- Adjusted EBITDA of \$172 million to \$177 million, which assumes \$6.5 million of renovation disruption from the Frenchman's Reef repositioning project.
- Adjusted FFO of \$111 million to \$116 million, which assumes income tax expense to range from \$6 million to \$7 million.
- Adjusted FFO per share of \$0.66 to \$0.69 based on 167.5 million diluted weighted average shares.

#### **Earnings Call**

The Company will host a conference call to discuss its second quarter results on Monday, July 25, 2011, at 5:00 p.m. Eastern Time (ET). To participate in the live call, investors are invited to dial 866-788-0542 (for domestic callers) or 857-350-1680 (for international callers). The participant passcode is 74146995. A live webcast of the call will be available via the investor relations section of DiamondRock Hospitality Company's website at <a href="https://www.drhc.com">www.drhc.com</a>. A replay of the webcast will also be archived on the website for one year.

#### **About the Company**

DiamondRock Hospitality Company is a self-advised real estate investment trust (REIT) that is an owner of premium hotel properties. The Company owns 26 premium hotels with approximately 12,000 rooms and holds the senior mortgage loan on another premium hotel. The Company's hotels are generally operated under globally recognized brands such as Hilton, Marriott, and Westin. For further information, please visit DiamondRock Hospitality Company's website at <a href="https://www.drhc.com">www.drhc.com</a>.

This press release contains forward-looking statements within the meaning of federal securities laws and regulations. These forwardlooking statements are identified by their use of terms and phrases such as "believe," "expect," "intend," "project," "forecast," "plan" and other similar terms and phrases, including references to assumptions and forecasts of future results. Forward-looking statements are not quarantees of future performance and involve known and unknown risks, uncertainties and other factors which may cause the actual results to differ materially from those anticipated at the time the forward-looking statements are made. These risks include, but are not limited to: national and local economic and business conditions, including the potential for additional terrorist attacks, that will affect occupancy rates at the Company's hotels and the demand for hotel products and services; operating risks associated with the hotel business; risks associated with the level of the Company's indebtedness; relationships with property managers; the ability to compete effectively in areas such as access, location, quality of accommodations and room rate structures; changes in travel patterns, taxes and government regulations which influence or determine wages, prices, construction procedures and costs; risks associated with the bankruptcy proceedings on the Allerton Hotel; risks associated with the development of a hotel by a third-party developer; risks associated with the ongoing renovation and repositioning of the Frenchman's Reef & Morning Star Marriott Beach Resort and other risk factors contained in the Company's filings with the Securities and Exchange Commission. Although the Company believes the expectations reflected in such forward-looking statements are based upon reasonable assumptions, it can give no assurance that the expectations will be attained or that any deviation will not be material. All information in this release is as of the date of this release, and the Company undertakes no obligation to update any forward-looking statement to conform the statement to actual results or changes in the Company's expectations.

#### **Reporting Periods for Statement of Operations**

The results reported in the Company's consolidated statements of operations are based on results of its hotels reported by hotel managers. The Company's hotel managers use different reporting periods. Marriott International, the manager of most of the Company's properties, uses a fiscal year ending on the Friday closest to December 31 and reports 12 weeks of operations for the first three quarters and 16 or 17 weeks for the fourth quarter of the year for its domestic managed hotels. In contrast, Marriott International for its non-domestic hotels (including Frenchman's Reef), Davidson Hotel Company, manager of the Westin Atlanta North, Vail Resorts, manager of the Vail Marriott, Hilton Hotels Corporation, manager of the Conrad Chicago and the Hilton Minneapolis, Westin Hotel Management, L.P., manager of the Westin Boston Waterfront, Alliance Hospitality Management, manager of the Hilton Garden Inn Chelsea, Sage Hospitality, manager of the JW Marriott Denver Cherry Creek and the Courtyard Denver, and Highgate Hotels, manager of the Lexington Hotel, report results on a monthly basis. Additionally, the Company, as a REIT, is required by U.S. federal tax laws to report results on a calendar year basis. As a result, the Company has adopted the reporting periods used by Marriott International for its domestic hotels, except that the fiscal year always ends on December 31 to comply with REIT rules. The first three fiscal quarters end on the same day as Marriott International's fiscal quarters but the fourth quarter ends on December 31 and full year results, as reported in the statement of operations, always include the same number of days as the calendar year.

Two consequences of the reporting cycle the Company has adopted are: (1) quarterly start dates will usually differ between years, except for the first quarter which always commences on January 1, and (2) the first and fourth quarters of operations and year-to-date operations may not include the same number of days as reflected in prior years.

While the reporting calendar the Company adopted is more closely aligned with the reporting calendar used by the manager of most of its properties, one final consequence of the calendar is the Company is unable to report any results for Frenchman's Reef, Westin Atlanta North, Vail Marriott, Conrad Chicago, Westin Boston Waterfront, Hilton Minneapolis, Hilton Garden Inn Chelsea, JW Marriott Denver Cherry Creek, Courtyard Denver or the Lexington Hotel for the month of operations that ends after its fiscal quarterend because none of Vail Resorts, Davidson Hotel Company, Hilton Hotels Corporation, Westin Hotel Management, L.P., Alliance Hospitality Management, Sage Hospitality, Highgate Hotels and Marriott International (for international hotels) make mid-month results available. As a result, the quarterly results of operations include results from these hotels as follows: first quarter (January and February), second quarter (March to May), third quarter (June to August) and fourth quarter (September to December). While this does not affect full-year results, it does affect the reporting of quarterly results.

#### **Ground Leases**

Five of the Company's hotels are subject to ground leases: Bethesda Marriott Suites, Courtyard Manhattan Fifth Avenue, Salt Lake City Downtown Marriott, Westin Boston Waterfront and Hilton Minneapolis. In addition, part of a parking structure at a sixth hotel and the golf courses at two additional hotels are also subject to ground leases. In accordance with U.S. GAAP, the Company records rent expense on a straight-line basis for ground leases that provide minimal rental payments that increase in pre-established amounts over the remaining term of the ground lease. For the second quarter 2011, contractual cash rent payable on the ground leases totaled \$1.8 million and the Company recorded approximately \$3.5 million in ground rent expense. The non-cash portion of ground rent expense recorded for the second quarter 2011 was \$1.7 million. The Company's 2011 guidance assumes ground rent expense of approximately \$14 million, which consists of approximately \$7 million of contractual ground rent and non-cash ground rent of approximately \$7 million.

#### DIAMONDROCK HOSPITALITY COMPANY

## CONDENSED CONSOLIDATED BALANCE SHEETS As of June 17, 2011 and December 31, 2010 (in thousands, except share amounts)

| Less: accumulated depreciation  2 Deferred financing costs, net Restricted cash Due from hotel managers Note receivable Favorable lease assets, net Prepaid and other assets Cash and cash equivalents  Total assets  \$ 2  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities:  Mortgage debt \$ Senior unsecured credit facility | 2,901,026<br>(439,324)<br>2,461,702 | \$       | 2,468,289 |
|---|-------------------------------------|----------|-----------|
| Less: accumulated depreciation  Deferred financing costs, net Restricted cash Due from hotel managers Note receivable Favorable lease assets, net Prepaid and other assets Cash and cash equivalents  Total assets  \$ 2  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities:  Mortgage debt \$ Senior unsecured credit facility   | (439,324)                           | \$       | 2,468,289 |
| Less: accumulated depreciation  Deferred financing costs, net Restricted cash Due from hotel managers Note receivable Favorable lease assets, net Prepaid and other assets Cash and cash equivalents  Total assets  \$ 2  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities:  Mortgage debt \$ Senior unsecured credit facility   | (439,324)                           | <u> </u> | 2,468,289 |
| Deferred financing costs, net Restricted cash Due from hotel managers Note receivable Favorable lease assets, net Prepaid and other assets Cash and cash equivalents  Total assets  \$ 2  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities: Mortgage debt Senior unsecured credit facility                                       |                                     |          | (206 606) |
| Deferred financing costs, net Restricted cash Due from hotel managers Note receivable Favorable lease assets, net Prepaid and other assets Cash and cash equivalents  Total assets  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities: Mortgage debt Senior unsecured credit facility   | 2,461,702                           |          | (396,686) |
| Restricted cash  Due from hotel managers  Note receivable  Favorable lease assets, net  Prepaid and other assets  Cash and cash equivalents  Total assets  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities:  Mortgage debt  Senior unsecured credit facility  |                                     |          | 2,071,603 |
| Due from hotel managers Note receivable Favorable lease assets, net Prepaid and other assets Cash and cash equivalents  Total assets  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities: Mortgage debt Senior unsecured credit facility   | 6,935                               |          | 5,492     |
| Note receivable Favorable lease assets, net Prepaid and other assets Cash and cash equivalents  Total assets  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities: Mortgage debt Senior unsecured credit facility   | 75,812                              |          | 51,936    |
| Favorable lease assets, net Prepaid and other assets Cash and cash equivalents  Total assets  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities: Mortgage debt Senior unsecured credit facility   | 60,340                              |          | 50,715    |
| Prepaid and other assets Cash and cash equivalents  Total assets  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities:  Mortgage debt Senior unsecured credit facility  | 57,346                              |          | 57,951    |
| Total assets \$ 2  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities:  Mortgage debt \$ Senior unsecured credit facility  | 43,825                              |          | 42,622    |
| Total assets \$ 2  LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities:  Mortgage debt \$ Senior unsecured credit facility  | 75,232                              |          | 50,089    |
| LIABILITIES AND STOCKHOLDERS' EQUITY  Liabilities:  Mortgage debt \$ Senior unsecured credit facility   | 20,918                              | _        | 84,201    |
| Liabilities: Mortgage debt \$ Senior unsecured credit facility  | 2,802,110                           | \$       | 2,414,609 |
| Liabilities: Mortgage debt \$ Senior unsecured credit facility  |                                     |          |           |
| Mortgage debt \$ Senior unsecured credit facility   |                                     |          |           |
| Mortgage debt \$ Senior unsecured credit facility   |                                     |          |           |
| Senior unsecured credit facility  | 921,094                             | \$       | 780,880   |
|   | 115,000                             | Ψ        | —         |
| ***   | ,036,094                            |          | 780,880   |
|   | ,,                                  |          |           |
| Deferred income related to key money, net   | 20,564                              |          | 19,199    |
| Unfavorable contract liabilities, net   | 82,923                              |          | 83,613    |
| Due to hotel managers   | 37,408                              |          | 36,168    |
| Dividends declared and unpaid   | 13,549                              |          | _         |
| Accounts payable and accrued expenses   | 87,827                              | -        | 81,232    |
|   |                                     |          |           |
| Total other liabilities   | 242,271                             |          | 220,212   |
|   |                                     |          |           |
| Stockholders' Equity:   |                                     |          |           |
| Preferred stock, \$0.01 par value; 10,000,000 shares authorized; no shares issued and outstanding   |                                     |          |           |
| Common stock, \$0.01 par value; 200,000,000 shares authorized; 167,385,657 and  |                                     |          |           |
| 154,570,543 shares issued and outstanding at June 17, 2011 and December 31, 2010, respectively  | 1,674                               |          | 1,546     |
| 1 7   | 1,074                               |          | 1,558,047 |
|   | (184,816)                           |          | (146,076) |
|   | (10 1,010)                          |          | (110,070) |
| Total stockholders' equity 1  | =00 = ·=                            |          | 1,413,517 |
| Total liabilities and stockholders' equity \$ 2   | 1,523,745                           |          |           |

#### DIAMONDROCK HOSPITALITY COMPANY

#### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

For the Fiscal Quarters Ended June 17, 2011 and June 18, 2010 and the Periods from January 1, 2011 to June 17, 2011 and January 1, 2010 to June 18, 2010 (in thousands, except per share amounts)

|   | Jun | al Quarter<br>Ended<br>e 17, 2011<br>naudited) | Jun      | al Quarter<br>Ended<br>e 18, 2010<br>naudited) | Janua<br>Jui | riod from ary 1, 2011 to ne 17, 2011  Jnaudited) | Period from January 1, 2010 to June 18, 2010  (Unaudited) |           |  |
|---|-----|--|----------|--|--------------|--|---|-----------|--|
| Revenues:                                   | (0  | naudited)                                      | (U       | naudited)                                      | ((           | maudited)  | ((  | maudited) |  |
| Revenues.                                   |     |  |          |  |              |  |   |           |  |
| Rooms                                       | \$  | 111,866  | \$       | 95,730   | \$           | 191,184  | \$  | 167,378   |  |
| Food and beverage                           | Ψ   | 49,432   | <u> </u> | 47,699   | <u> </u>     | 86,466   | Ť   | 83,250    |  |
| Other                                       |     | 8,207  |          | 7,696  |              | 14,122   |   | 13,324    |  |
| Total revenues                              |     | 169,505  |          | 151,125  |              | 291,772  |   | 263,952   |  |
| Operating Expenses:                         |     |  |          |  |              |  |   |           |  |
| Rooms                                       |     | 28,534   |          | 24,458   |              | 51,243   |   | 44,530    |  |
| Food and beverage                           |     | 33,210   |          | 31,490   |              | 60,252   |   | 56,215    |  |
| Management fees                             |     | 6,987  |          | 5,482  |              | 10,389   |   | 8,554     |  |
| Other hotel expenses                        |     | 58,211   |          | 51,990   |              | 105,931  | 96,   |           |  |
| Depreciation and amortization               |     | 21,682   | 19,074   |  | 43,034       |  |   | 37,981    |  |
| Hotel acquisition costs                     |     | 1,904  |          | 337  |              | 2,159  |   | 337       |  |
| Corporate expenses                          |     | 4,373  |          | 3,560  |              | 8,448  |   | 6,911     |  |
| Total operating expenses                    |     | 154,901  |          | 136,391  |              | 281,456  |   | 251,147   |  |
| Operating income                            |     | 14,604   |          | 14,734   |              | 10,316   |   | 12,805    |  |
| Other Expenses (Income):                    |     |  |          |  |              |  |   |           |  |
| Interest income                             |     | (268)  |          | (286)  |              | (565)  |   | (367)     |  |
| Interest expense                            |     | 12,340   |          | 11,089   |              | 23,483   |   | 19,215    |  |
| Total other expenses                        |     | 12,072   |          | 10,803   |              | 22,918   |   | 18,848    |  |
| Income (loss) before income taxes           |     | 2,532  |          | 3,931  |              | (12,602)   |   | (6,043)   |  |
| Income tax (expense) benefit                |     | (3,088)  |          | (3,092)  |              | 1,003  |   | (1,462)   |  |
| Net (loss) income                           | \$  | (556)  | \$       | 839  | \$           | (11,599)   | \$  | (7,505)   |  |
| Earnings (loss) per share:                  |     |  |          |  |              |  |   |           |  |
| Basic and diluted earnings (loss) per share | \$  |  | \$       | 0.01   | \$           | (0.07)   | \$  | (0.06)    |  |

#### **Non-GAAP Financial Measures**

The Company uses the following four non-GAAP financial measures that it believes are useful to investors as key measures of its operating performance: (1) EBITDA, (2) FFO, (3) Adjusted EBITDA and (4) Adjusted FFO.

EBITDA represents net (loss) income excluding: (1) interest expense; (2) provision for income taxes, including income taxes applicable to sale of assets; and (3) depreciation and amortization. The Company believes EBITDA is useful to an investor in evaluating its operating performance because it helps investors evaluate and compare the results of its operations from period to period by removing the impact of the Company's capital structure (primarily interest expense) and its asset base (primarily depreciation and amortization) from its operating results. The Company also uses EBITDA as one measure in determining the value of hotel acquisitions and dispositions.

Historical (in 000s) **Fiscal Quarter Ended Period From January 1, 2011 to January 1, 2010 to** June 17, 2011 June 18, 2010 January 17, 2011 January 18, 2010 Net (loss) income (556)839 (11,599)(7,505)Interest expense 12,340 11,089 23,483 19,215 Income tax expense (benefit) 3,088 3,092 (1,003)1,462 Depreciation and amortization 19,074 43,034 37,981 21,682 **EBITDA** 36,554 34,094 53,915 51,153

| Full | Full Year Forecast 2011 (In 0008 |   |  |  |
|------|----------------------------------|---|--|--|
| L    | Low End                          |   | igh End  |  |
| \$   | (1,164)                          | \$  | 4,836  |  |
|      | 55,000                           |   | 54,000   |  |
|      | 6,000                            |   | 7,000  |  |
|      | 101,000                          |   | 100,000  |  |
| \$   | 160,836                          | \$  | 165,836  |  |
|      |                                  | Low End<br>\$ (1,164)<br>55,000<br>6,000<br>101,000 | Low End H<br>\$ (1,164) \$<br>55,000<br>6,000<br>101,000 |  |

The Company computes FFO in accordance with standards established by NAREIT, which defines FFO as net (loss) income determined in accordance with GAAP, excluding gains (losses) from sales of property, plus depreciation and amortization. The Company believes that the presentation of FFO provides useful information to investors regarding its operating performance because it is a measure of the Company's operations without regard to specified non-cash items, such as real estate depreciation and amortization and gain or loss on sale of assets. The Company also uses FFO as one measure in assessing its results.

|                                   |      | Historical (in 000s)        |        |        |       |               |                         |               |  |  |  |
|-----------------------------------|------|-----------------------------|--------|--------|-------|---------------|-------------------------|---------------|--|--|--|
|                                   |      | Fiscal Qua                  | rter E | nded   |       | Period        | From                    |               |  |  |  |
|                                   |      |                             |        |        | Janua | ry 1, 2011 to | Janua                   | ry 1, 2010 to |  |  |  |
|                                   | June | June 17, 2011 June 18, 2010 |        |        | Janua | ary 17, 2011  | <b>January 18, 2010</b> |               |  |  |  |
| Net (loss) income                 | \$   | (556)                       | \$     | 839    | \$    | (11,599)      | \$                      | (7,505)       |  |  |  |
| Real estate related depreciation  |      | 21,682                      |        | 19,074 |       | 43,034        |                         | 37,981        |  |  |  |
| FFO                               |      | 21,126                      |        | 19,913 |       | 31,435        |                         | 30,476        |  |  |  |
| FFO per share (basic and diluted) | \$   | 0.13                        | \$     | 0.14   | \$    | 0.19          | \$                      | 0.23          |  |  |  |

|                                   | Full Year Forecast 2011 (in 00 |         |          |         |  |  |
|-----------------------------------|--------------------------------|---------|----------|---------|--|--|
|                                   | L                              | ow End  | High End |         |  |  |
| Net income                        | \$                             | (1,164) | \$       | 4,836   |  |  |
| Depreciation and amortization     |                                | 101,000 |          | 100,000 |  |  |
| FFO                               | \$                             | 99,836  | \$       | 104,836 |  |  |
| FFO per share (basic and diluted) | \$                             | 0.60    | \$       | 0.63    |  |  |

The Company also evaluates its performance by reviewing Adjusted EBITDA and Adjusted FFO because it believes that the exclusion of certain additional recurring and non-recurring items described below provides useful supplemental information regarding the Company's ongoing operating performance and that the presentation of Adjusted EBITDA and Adjusted FFO, when combined with the primary GAAP presentation of net income (loss), is beneficial to a complete understanding of the Company's operating performance. The Company adjusts EBITDA and FFO for the following items, which may occur in any period, and refers to these measures as Adjusted EBITDA and Adjusted FFO:

- Non-Cash Ground Rent: The Company excludes the non-cash expense incurred from straight lining the rent from its ground lease obligations and the non-cash amortization of its favorable lease assets.
- The impact of the non-cash amortization of the unfavorable contract liabilities recorded in conjunction with the Company's
  acquisitions of the Bethesda Marriott Suites, the Chicago Marriott Downtown, the Renaissance Charleston and the Radisson
  Lexington. The amortization of the unfavorable contract liabilities does not reflect the underlying performance of the
  Company.
- Cumulative effect of a change in accounting principle: Infrequently, the Financial Accounting Standards Board
  (FASB) promulgates new accounting standards that require the consolidated statement of operations to reflect the
  cumulative effect of a change in accounting principle. The Company excludes these one-time adjustments because they do
  not reflect its actual performance for that period.
- Gains from Early Extinguishment of Debt: The Company excludes the effect of gains recorded on the early extinguishment
  of debt because it believes that including them in EBITDA and FFO is not consistent with reflecting the ongoing
  performance of its hotels.
- Impairment Losses: The Company excludes the effect of impairment losses recorded because it believes that including them in EBITDA and FFO is not consistent with reflecting the ongoing performance of its assets. In addition, the Company believes that impairment charges are similar to depreciation expense, which is also excluded from EBITDA and FFO.
- Gains or Losses on Dispositions: The Company excludes the effect of gains or losses on dispositions from EBITDA because
  it believes that including them is not consistent with reflecting the ongoing performance of its remaining assets. In addition,
  gains and losses on dispositions are excluded from the calculation of FFO in accordance with NAREIT standards.
- Acquisition Costs: The Company excludes acquisition transaction costs expensed during the period because it believes that
  including these costs in EBITDA and FFO is not consistent with the underlying performance of the Company.
- Mortgage Loan Interest Payments Received: The Company includes cash payments received on its senior loan secured by
  the Allerton Hotel in Adjusted EBITDA and Adjusted FFO. GAAP requires the Company to record the cash received from
  the borrower as a reduction of its basis in the mortgage loan due to the uncertainty over the timing and amount of cash
  payments on the loan. The Company believes that these cash payments reflect its return on its investment in the mortgage
  loan and should be included in Adjusted EBITDA and Adjusted FFO as they relate to the operating performance of the
  Company.
- Other Non-Cash and /or Unusual Items: The Company excludes the effect of certain non-cash and/or unusual items because
  it believes that including these costs in EBITDA and FFO is not consistent with the underlying performance of the
  Company. During the second fiscal quarter ended June 17, 2011 the Company accrued for the net repayment of key money
  to Hilton in conjunction with entering into a termination agreement for the Conrad Chicago. The Company excluded this
  unusual cost from EBITDA and FFO because it believes that including it would not be consistent with reflecting the
  ongoing performance of its asset.

|   | Historical (in 000s) |        |     |        |    |                              |    |                            |  |  |  |
|---|----------------------|--------|-----|--------|----|------------------------------|----|----------------------------|--|--|--|
|   | Fiscal Quarter Ended |        |     |        |    | Period From                  |    |                            |  |  |  |
|   | June 17, 2011 Ju     |        | Jun |        |    | nary 1, 2011<br>nne 17, 2011 |    | ary 1, 2010<br>ne 18, 2010 |  |  |  |
| EBITDA  | \$                   | 36,554 | \$  | 34,094 | \$ | 53,915                       | \$ | 51,153                     |  |  |  |
| Non-cash ground rent                          |                      | 1,655  |     | 1,777  |    | 3,221                        |    | 3,566                      |  |  |  |
| Non-cash amortization of unfavorable contract |                      |        |     |        |    |                              |    |                            |  |  |  |
| liabilities                                   |                      | (426)  |     | (397)  |    | (852)                        |    | (794)                      |  |  |  |
| Accrual for net key money repayment           |                      | 864    |     | _      |    | 864                          |    | _                          |  |  |  |
| Mortgage loan cash payments                   |                      | 505    |     | _      |    | 605                          |    | _                          |  |  |  |
| Acquisition costs                             |                      | 1,904  |     | 337    |    | 2,159                        |    | 337                        |  |  |  |
| Adjusted EBITDA                               | \$                   | 41,056 | \$  | 35,811 | \$ | 59,912                       | \$ | 54,262                     |  |  |  |

|   | Forecast Full Year 2011 (in 000s) |         |    |          |
|---|-----------------------------------|---------|----|----------|
|   | L                                 | ow End  | H  | ligh End |
| EBITDA  | \$                                | 160,836 | \$ | 165,836  |
| Non-cash ground rent                                      |                                   | 6,600   |    | 6,600    |
| Non-cash amortization of unfavorable contract liabilities |                                   | (1,800) |    | (1,800)  |
| Accrual for net key money repayment                       |                                   | 864     |    | 864      |
| Mortgage loan cash payments                               |                                   | 3,000   |    | 3,000    |
| Acquisition costs   |                                   | 2,500   |    | 2,500    |
| Adjusted EBITDA   | \$                                | 172,000 | \$ | 177,000  |

Historical (in 000s)

|   | (((                  |            |     |            |       |                  |      |             |  |  |
|---|----------------------|------------|-----|------------|-------|------------------|------|-------------|--|--|
|   | Fiscal Quarter Ended |            |     |            |       | Period From      |      |             |  |  |
|   |                      |            |     |            | Janu  | ary 1, 2011      | Janu | ary 1, 2010 |  |  |
|   | Jun                  | e 17, 2011 | Jun | e 18, 2010 | to Ju | to June 17, 2011 |      | ne 18, 2010 |  |  |
| FFO   | \$                   | 21,126     | \$  | 19,913     | \$    | 31,435           | \$   | 30,476      |  |  |
| Non-cash ground rent                          |                      | 1,655      |     | 1,777      |       | 3,221            |      | 3,566       |  |  |
| Non-cash amortization of unfavorable contract |                      |            |     |            |       |                  |      |             |  |  |
| liabilities                                   |                      | (426)      |     | (397)      |       | (852)            |      | (794)       |  |  |
| Accrual for net key money repayment           |                      | 864        |     | _          |       | 864              |      | _           |  |  |
| Mortgage loan cash payments                   |                      | 505        |     | _          |       | 605              |      | _           |  |  |
| Acquisition costs                             |                      | 1,904      |     | 337        |       | 2,159            |      | 337         |  |  |
| Adjusted FFO                                  | \$                   | 25,628     | \$  | 21,630     | \$    | 37,432           | \$   | 33,585      |  |  |
| Adjusted FFO per share (basic and diluted)    | \$                   | 0.15       | \$  | 0.16       | \$    | 0.23             | \$   | 0.25        |  |  |

|   | Forecast Full Year 2011 (in 000s |         |    |         |
|---|----------------------------------|---------|----|---------|
|   | L                                | ow End  | Н  | igh End |
| FFO   | \$                               | 99,836  | \$ | 104,836 |
| Non-cash ground rent                                      |                                  | 6,600   |    | 6,600   |
| Non-cash amortization of unfavorable contract liabilities |                                  | (1,800) |    | (1,800) |
| Accrual for net key money repayment                       |                                  | 864     |    | 864     |
| Acquisition costs   |                                  | 3,000   |    | 3,000   |
| Mortgage loan cash payments                               |                                  | 2,500   |    | 2,500   |
| Adjusted FFO  | \$                               | 111,000 | \$ | 116,000 |
| Adjusted FFO per share (diluted)                          | \$                               | 0.66    | \$ | 0.69    |

#### Reconciliation of Estimated Net Income to Estimated EBITDA for the Courtyard Denver Downtown (000s)

|                             | 2012<br>ıll Year |
|-----------------------------|------------------|
| Estimated Net Income (Loss) | \$<br>1,400      |
| Income Tax Expense          | 100              |
| Depreciation Expense        | 1,300            |
| Interest Expense            | 1,000            |
| Estimated EBITDA            | \$<br>3,800      |

#### **Quarterly Pro Forma Financial Information**

The following table is presented to provide investors with selected historical quarterly operating information to include the operating results for all of the Company's 26 hotels as if they were owned since January 1, 2010 but exclude Frenchman's Reef due to the impact of its extensive renovation.

|                         | Qua | rter 2, 2010 | Qua | rter 3, 2010 | Qua | arter 4, 2010 | Ful | l Year 2010 | Qua | arter 1, 2011 |
|-------------------------|-----|--------------|-----|--------------|-----|---------------|-----|-------------|-----|---------------|
| RevPAR                  | \$  | 116.71       | \$  | 117.63       | \$  | 118.76        | \$  | 112.11      | \$  | 94.36         |
| Revenues (in thousands) | \$  | 171,623      | \$  | 166,670      | \$  | 227,497       | \$  | 685,324     | \$  | 121,574       |
| Hotel Adjusted EBITDA   |     |              |     |              |     |               |     |             |     |               |
| (in thousands)          | \$  | 46,378       | \$  | 44,326       | \$  | 66,712        | \$  | 177,626     | \$  | 20,960        |
| % of Full Year          |     | 26.1%        |     | 25.0%        |     | 37.6%         |     | 100.0%      |     | 10.8%         |
| Hotel Adjusted EBITDA   |     |              |     |              |     |               |     |             |     |               |
| Margin                  |     | 27.02%       |     | 26.60%       |     | 29.32%        |     | 25.92%      |     | 17.24%        |
| Available Rooms         |     | 982,360      |     | 982,360      |     | 1,307,402     |     | 4,133,444   |     | 854,009       |

#### **Certain Definitions**

In this release, when we discuss "Hotel Adjusted EBITDA," we exclude from Hotel EBITDA the non-cash expense incurred by the hotels due to the straight lining of the rent from our ground lease obligations, the non-cash amortization of our favorable lease assets, the non-cash amortization of the unfavorable contract liabilities recorded in conjunction with the acquisitions of the Bethesda Marriott Suites, the Chicago Marriott Downtown, the Renaissance Charleston and the Radisson Lexington. Hotel EBITDA represents hotel net income excluding: (1) interest expense; (2) income taxes; and (3) depreciation and amortization. Hotel Adjusted EBITDA margins are calculated as Hotel Adjusted EBITDA divided by total hotel revenues. Net debt is calculated as total debt outstanding less unrestricted cash.

#### DIAMONDROCK HOSPITALITY COMPANY

# PRO FORMA HOTEL OPERATING DATA (1) Schedule of Property Level Results (in thousands) (unaudited)

|  | 1  | al Quarter<br>Ended<br>e 17, 2011 | cal Quarter<br>Ended<br>ne 18, 2010 | % Change | Ja | Period from<br>nuary 1, 2011 to<br>June 17, 2011 | Janu | eriod from<br>ary 1, 2010 to<br>ne 18, 2010 | % Change |
|--|----|-----------------------------------|-------------------------------------|----------|----|--|------|---|----------|
| Revenues:  |    |                                   |                                     |          |    |  |      |   |          |
| Rooms  | \$ | 119,841                           | \$<br>112,649                       | 6.4%     | \$ | 199,419  | \$   | 189,564                                     | 5.2%     |
| Food and beverage  |    | 47,459                            | 48,525                              | (2.2)%   |    | 82,454   |      | 84,168                                      | (2.0)%   |
| Other  |    | 8,549                             | 8,303                               | 3.0%     |    | 14,453   |      | 14,151                                      | 2.1%     |
| Total revenues   |    | 175,849                           | 169,477                             | 3.8%     |    | 296,326  |      | 287,883                                     | 2.9%     |
| Operating<br>Expenses:   |    |                                   |                                     |          |    |  |      |   |          |
| Rooms  |    | 31,291                            | 29,493                              | 6.1%     |    | 55,437   |      | 52,637                                      | 5.3%     |
| Food and beverage  |    | 31,344                            | 31,420                              | (0.2)%   |    | 56,758   |      | 56,446                                      | 0.6%     |
| Other direct   |    |                                   |                                     |          |    |  |      |   |          |
| departmental   |    | 4,672                             | 4,669                               | 0.1%     |    | 8,491  |      | 8,432                                       | 0.7%     |
| General and  |    |                                   |                                     |          |    |  |      |   |          |
| administrative   |    | 14,293                            | 14,266                              | 0.2%     |    | 26,270   |      | 26,077                                      | 0.7%     |
| Utilities  |    | 5,515                             | 5,364                               | 2.8%     |    | 10,527   |      | 10,419                                      | 1.0%     |
| Repairs and  |    |                                   |                                     |          |    |  |      |   |          |
| maintenance  |    | 7,653                             | 7,201                               | 6.3%     |    | 14,163   |      | 13,530                                      | 4.7%     |
| Sales and marketing  |    | 13,583                            | 12,862                              | 5.6%     |    | 23,646   |      | 22,080                                      | 7.1%     |
| Base management  |    |                                   |                                     |          |    |  |      |   |          |
| fees   |    | 4,720                             | 4,515                               | 4.5%     |    | 7,853  |      | 7,581                                       | 3.6%     |
| Incentive  |    |                                   |                                     |          |    |  |      |   |          |
| management fees  |    | 1,508                             | 1,397                               | 7.9%     |    | 1,680  |      | 1,506                                       | 11.6%    |
| Property taxes   |    | 7,710                             | 8,348                               | (7.6)%   |    | 13,762   |      | 15,791                                      | (12.8)%  |
| Ground rent  |    | 3,452                             | 3,234                               | 6.7%     |    | 6,356  |      | 6,132                                       | 3.7%     |
| Other fixed expenses   |    | 2,330                             | <br>2,320                           | 0.4%     |    | 4,128  |      | 4,250                                       | (2.9)%   |
| Total operating  |    |                                   |                                     |          |    |  |      |   |          |
| expenses   |    | 128,071                           | 125,089                             | 2.4%     |    | 229,071  |      | 224,881                                     | 1.9%     |
| Hotel EBITDA   | \$ | 47,778                            | \$<br>44,388                        | 7.6%     | \$ | 67,255   | \$   | 63,002                                      | 6.8%     |
| Non-cash ground rent   |    | 1,654                             | 1,514                               | 9.2%     |    | 3,220  |      | 3,128                                       | 2.9%     |
| Non-cash<br>amortization of<br>unfavorable<br>contract liabilities |    | (426)                             | <br>(426)                           | 0.0%     |    | (852)  |      | (852)                                       | 0.0%     |
| Hatal Adinated   |    |                                   |                                     |          |    |  |      |   |          |
| Hotel Adjusted<br>EBITDA   | \$ | 49,006                            | \$<br>45,476                        | 7.8%     | \$ | 69,623   | \$   | 65,278                                      | 6.7%     |

<sup>(1)</sup> The pro forma operating data includes the operating results for the Company's 25 hotels owned as of June 17, 2011 as if they were owned since January 1, 2010 but excludes the Frenchman's Reef & Morning Star Marriott Beach Resort from all periods presented due to the extensive ongoing renovation.

## Market Capitalization as of June 17, 2011 (in thousands, except per share data)

| Enterprise Value   |              |
|--|--------------|
|  |              |
| Common equity capitalization (at June 17, 2011 closing price of \$10.01/share) | \$ 1,688,066 |
| Consolidated debt  | 1,036,094    |
| Cash and cash equivalents  | (20,918)     |
|  |              |
| Total enterprise value   | \$ 2,703,242 |
|  |              |
| Share Reconciliation   |              |
|  |              |
| Common shares outstanding  | 167,386      |
|  |              |
| Unvested restricted stock held by management and employees                     | 1,219        |
| Share grants under deferred compensation plan held by directors                | 33           |
|  |              |
| Combined shares outstanding  | 168,638      |
| 3  |              |

### Debt Summary as of June 17, 2011 (dollars in thousands)

| Property                           | Interest<br>Rate | Term     | Outstanding<br>Principal | Maturity      |
|------------------------------------|------------------|----------|--------------------------|---------------|
| Courtyard Manhattan / Midtown East | 8.810%           | Fixed    | \$ 42,476                | October 2014  |
| Salt Lake City Marriott Downtown   | 5.500%           | Fixed    | 30,962                   | January 2015  |
| Courtyard Manhattan / Fifth Avenue | 6.480%           | Fixed    | 51,000                   | June 2016     |
| Los Angeles Airport Marriott       | 5.300%           | Fixed    | 82,600                   | July 2015     |
| Marriott Frenchman's Reef          | 5.440%           | Fixed    | 60,103                   | August 2015   |
| Renaissance Worthington            | 5.400%           | Fixed    | 55,942                   | July 2015     |
| Orlando Airport Marriott           | 5.680%           | Fixed    | 58,694                   | January 2016  |
| Chicago Marriott Downtown          | 5.975%           | Fixed    | 215,684                  | April 2016    |
| Austin Renaissance Hotel           | 5.507%           | Fixed    | 83,000                   | December 2016 |
|                                    |                  |          |                          | December      |
| Waverly Renaissance Hotel          | 5.503%           | Fixed    | 97,000                   | 2016          |
| Hilton Minneapolis                 | 5.464%           | Fixed    | 99,859                   | May 2021      |
| JW Marriott Denver Cherry Creek    | 6.470%           | Fixed    | 42,321                   | July 2015     |
| Debt premium (1)                   |                  |          | 1,453                    |               |
| Total mortgage debt                |                  |          | 921,094                  |               |
|                                    |                  |          | <del></del>              |               |
| Senior Unsecured Credit Facility   | LIBOR + 2.25     | Variable | 115,000                  | August 2014   |
| Total Debt                         |                  |          | \$ 1,036,094             |               |

<sup>(1)</sup> The debt premium is a purchase accounting adjustment to record the debt on the JW Marriott Denver Cherry Creek at its acquisition date fair value. The premium will be amortized over the life of the loan into interest expense.

**Pro Forma Operating Statistics – Second Quarter (1)** 

|                                    |    |        | Α  | ADR    |        | 0       |         |        | Re | vPAR   |    | Hotel Adjusted EBITDA Margin |        |         |         |                |
|------------------------------------|----|--------|----|--------|--------|---------|---------|--------|----|--------|----|------------------------------|--------|---------|---------|----------------|
|                                    | 2  | Q 2011 | 2  | Q 2010 | B/(W)  | 2Q 2011 | 2Q 2010 | B/(W)  | 2  | Q 2011 | 2  | Q 2010                       | B/(W)  | 2Q 2011 | 2Q 2010 | B/(W)          |
|                                    |    |        |    |        |        |         |         |        |    |        |    |                              |        |         |         |                |
| Atlanta Alpharetta                 |    | 131.89 | \$ |        | 11.7%  | 69.7%   |         | 4.8%   | \$ | 91.95  |    | 76.61                        | 20.0%  | 29.41%  | 22.96%  | 645bps         |
| Westin Atlanta North (2)           |    | 107.68 | \$ |        | 4.9%   | 73.8%   |         |        | \$ | 79.51  |    | 75.47                        | 5.4%   | 16.66%  | 17.49%  | -83bps         |
| Atlanta Waverly                    |    |        |    | 128.22 | (0.2%) | 66.4%   |         |        | \$ | 84.96  |    | 77.70                        | 9.3%   | 22.76%  | 16.76%  | 600bps         |
| Renaissance Austin                 | -  | 140.12 |    | 142.09 | (1.4%) | 62.0%   |         |        |    | 86.93  | \$ | 90.82                        | (4.3%) | 25.36%  | 31.92%  | -656bps        |
| Bethesda Marriott Suites           |    |        |    | 168.63 | 4.0%   | 78.3%   |         |        | \$ |        |    | 129.43                       | 6.1%   | 35.00%  | 27.99%  | 701bps         |
| Boston Westin (2)                  |    | 196.99 | \$ |        | (2.6%) | 75.9%   |         |        | \$ |        | \$ |                              | 2.5%   | 28.87%  | 29.59%  | -72bps         |
| Renaissance Charleston             | \$ | 190.81 | \$ | 171.06 | 11.5%  | 92.7%   | 91.3%   | 1.4%   | \$ | 176.81 | \$ | 156.10                       | 13.3%  | 42.12%  | 41.90%  | 22bps          |
| Hilton Garden Inn                  |    |        |    |        |        |         |         |        |    |        |    |                              |        |         |         |                |
| Chelsea (2)                        | -  | 208.56 |    |        | 10.5%  | 94.3%   |         |        |    | 196.64 |    |                              | 13.7%  | 47.50%  | 43.62%  | 388bps         |
| Chicago Marriott                   | \$ |        | \$ |        | 7.3%   | 74.8%   |         |        |    |        | \$ |                              | 2.3%   | 27.58%  | 26.59%  | 99bps          |
| Chicago Conrad (2)                 | \$ |        |    |        | 11.4%  | 90.4%   |         |        |    | 165.68 | \$ |                              | 21.3%  | 29.32%  | 22.78%  | 654bps         |
| Courtyard Fifth Avenue             |    | 273.59 | \$ |        | 7.6%   | 88.7%   |         |        |    | 242.65 |    |                              | 4.5%   | 35.00%  | 33.63%  | 137bps         |
| Courtyard Midtown East             |    | 274.79 | \$ |        | 14.5%  | 86.5%   |         |        |    | 237.81 |    |                              | 7.7%   | 40.67%  | 37.63%  | 304bps         |
| Frenchman's Reef (2)               |    | 236.65 |    | 251.22 | (5.8%) | 85.1%   |         |        |    | 201.37 | \$ |                              | (6.4%) | 12.57%  | 31.13%  | -1856bps       |
| Griffin Gate Marriott              | \$ | 137.69 | \$ | 133.75 | 2.9%   | 70.7%   | 70.6%   | 0.1%   | \$ | 97.29  | \$ | 94.45                        | 3.0%   | 31.76%  | 28.80%  | 296bps         |
| JW Marriott Denver                 |    |        |    |        |        |         |         |        |    |        |    |                              |        |         |         |                |
| Cherry Creek (2)                   |    | 227.82 | \$ |        | 6.6%   | 71.4%   |         |        | \$ | 162.77 | \$ | 152.60                       | 6.7%   | 24.76%  | 24.98%  | -22bps         |
| Los Angeles Airport                |    | 102.00 | \$ |        | 1.5%   | 84.6%   |         |        | \$ |        | \$ | 79.48                        | 8.6%   | 18.66%  | 13.18%  | 548bps         |
| Hilton Minneapolis (2)             |    | 139.44 | \$ |        | 4.8%   | 73.3%   |         |        | \$ | 102.28 | \$ | 97.34                        | 5.1%   | 29.44%  | 29.56%  | -12bps         |
| Oak Brook Hills                    | \$ | 114.85 | \$ |        | 8.2%   | 62.1%   |         |        | \$ | 71.32  |    | 63.58                        | 12.2%  | 18.22%  | 16.06%  | 216bps         |
| Orlando Airport Marriott           | \$ | 99.93  | \$ | 97.14  | 2.9%   | 73.6%   |         |        | \$ |        | \$ | 66.99                        | 9.7%   | 17.80%  | 17.72%  | 8bps           |
| Salt Lake City Marriott            |    | 125.83 |    |        | (3.7%) | 63.9%   |         |        | \$ | 80.47  | \$ | 71.57                        | 12.4%  | 27.65%  | 26.52%  | 113bps         |
| The Lodge at Sonoma                | \$ | 205.20 | \$ | 192.05 | 6.8%   | 76.5%   | 71.2%   | 5.3%   | \$ | 157.07 | \$ | 136.80                       | 14.8%  | 18.02%  | 14.27%  | 375bps         |
| Torrance Marriott South            |    |        |    |        |        |         |         |        |    |        |    |                              |        |         |         |                |
| Bay                                |    | 105.69 |    | 101.44 | 4.2%   | 79.0%   |         |        |    | 83.46  |    | 84.65                        | (1.4%) | 25.18%  | 21.36%  | 382bps         |
| Vail Marriott (2)                  |    | 245.67 | \$ | 223.84 | 9.8%   | 51.4%   | 55.4%   | (4.0%) | \$ | 126.17 | \$ | 124.04                       | 1.7%   | 21.48%  | 25.23%  | -375bps        |
| Radisson Lexington Hotel           |    |        |    |        |        |         |         |        |    |        |    |                              |        |         |         |                |
| New York (2)                       | \$ | 196.69 | \$ |        | 7.2%   | 96.9%   |         |        | \$ | 190.65 | \$ | 174.16                       | 9.5%   | 36.58%  | 35.34%  | 124bps         |
| Renaissance Worthington            | \$ | 160.33 | \$ | 164.74 | (2.7%) | 69.4%   | 67.3%   | 2.1%   | \$ | 111.26 | \$ | 110.87                       | 0.4%   | 28.65%  | 34.49%  | 584bps         |
| Total/Weighted Average             | \$ | 166.60 | \$ | 161.84 | 2.9%   | 76.0%   | 74.7%   | 1.3%   | \$ | 126.70 | \$ | 120.89                       | 4.8%   | 26.99%  | 27.20%  | -21bps         |
| Comparable Total/Weighted Avg. (3) | \$ | 163.78 | \$ | 157.14 | 4.2%   | 75.7%   | 74.2%   | 1.5%   | \$ | 124.03 | \$ | 116.60                       | 6.4%   | 27.87%  | 26.83%  | <u>104</u> bps |

- (1) The pro forma operating data includes the operating results for the Company's 25 hotels owned as of June 17, 2011 as if they were owned since January 1, 2010.
- (2) The hotel reports results on a monthly basis. The data presented is based upon the Company's reporting calendar for the second quarter and includes the months of March, April, and May.
- (3) The comparable total excludes the Frenchman's Reef & Morning Star Marriott Beach Resort from all periods presented due to the extensive ongoing renovation.

#### **Pro Forma Operating Statistics – Year to Date (1)**

|  | ADR |                  |    |                  |               | Occupancy      |                |        |    |                | Rev | PAR            |                        | Hotel Adjusted EBITDA Margin |                  |                  |  |
|--|-----|------------------|----|------------------|---------------|----------------|----------------|--------|----|----------------|-----|----------------|------------------------|------------------------------|------------------|------------------|--|
|  | Y   | TD 2011          | Y  | TD 2010          | B/(W)         | YTD 2011       | YTD 2010       | B/(W)  | Y  | TD 2011        | ΥΊ  | TD 2010        | <b>B</b> /( <b>W</b> ) | YTD 2011                     | YTD 2010         | B/(W)            |  |
| A +1 A 1-1                                     | ø.  | 12410            | ø. | 110 44           | 12.20/        | CO 40/         | CC 00/         | 1 CO/  | ø. | 01.77          | ch. | 70.75          | 15 10/                 | 21 500/                      | 25 520/          | F07b             |  |
| Atlanta Alpharetta<br>Westin Atlanta North (2) | Ф   | 134.19<br>108.56 | Ф  | 119.44<br>102.42 | 12.3%<br>6.0% | 68.4%<br>70.0% | 66.8%<br>71.1% |        | Ф  | 91.77<br>75.95 | \$  | 79.75<br>72.79 | 15.1%<br>4.3%          | 31.50%<br>15.49%             | 25.53%<br>15.94% | 597bps           |  |
| Atlanta Waverly                                | Φ   | 130.69           | \$ | 129.43           | 1.0%          | 67.0%          |                |        |    |                | \$  | 84.36          | 3.8%                   | 23.36%                       | 21.33%           | -45bps           |  |
| Renaissance Austin                             | Ф   | 144.45           | Ф  | 143.70           | 0.5%          | 66.7%          |                |        | Ф  | 96.39          | Ф   | 91.72          | 5.1%                   | 30.92%                       | 31.22%           | 203bps<br>-30bps |  |
| Bethesda Marriott Suites                       | Φ   | 175.60           | \$ | 166.99           | 5.2%          | 66.5%          |                |        | Φ  |                | \$  | 111.80         | 4.5%                   | 29.05%                       | 25.38%           | 367bps           |  |
| Boston Westin (2)                              | Ф   | 185.47           | Ф  | 187.61           | (1.1%)        | 64.7%          |                |        | \$ | 120.00         | Ф   | 118.63         | 1.2%                   | 19.03%                       | 22.42%           | -339bps          |  |
| Renaissance Charleston                         | Ф   | 176.19           | Ф  | 158.79           | 11.0%         | 84.1%          | 82.3%          |        | \$ |                | Ф   | 130.76         | 13.4%                  | 35.45%                       | 34.60%           | -555bps          |  |
| Hilton Garden Inn Chelsea (2)                  | \$  | 187.66           | \$ | 174.35           | 7.6%          | 90.1%          |                |        | \$ |                | \$  | 153.15         | 10.4%                  | 40.97%                       | 38.29%           | 268bps           |  |
| Chicago Marriott                               | \$  | 189.57           | \$ | 177.18           | 7.0%          | 62.9%          | 65.2%          |        | -  |                | \$  | 115.53         | 3.2%                   | 17.75%                       | 15.54%           | 221bps           |  |
| Chicago Conrad (2)                             | \$  | 170.74           | \$ | 158.74           | 7.6%          | 78.8%          |                |        | \$ |                | \$  | 112.12         | 20.0%                  | 18.55%                       | 11.84%           | 671bps           |  |
| Courtyard Fifth Avenue                         | \$  | 243.45           | \$ | 230.28           | 5.7%          | 83.7%          |                |        | -  |                | \$  | 199.92         | 1.9%                   | 24.47%                       | 24.59%           | -12bps           |  |
| Courtyard Midtown East                         | \$  | 241.91           | \$ | 214.31           | 12.9%         | 80.5%          |                |        |    |                | \$  | 181.35         | 7.4%                   | 29.67%                       | 28.08%           | 159bps           |  |
| Frenchman's Reef (2)                           | \$  | 253.11           | \$ | 267.55           | (5.4%)        | 82.1%          |                |        |    |                | \$  | 225.70         | (8.0%)                 | 20.04%                       | 34.32%           | -1428bps         |  |
| Griffin Gate Marriott                          | \$  | 128.31           | \$ | 122.07           | 5.1%          | 57.4%          |                |        |    |                | \$  | 73.20          | 0.5%                   | 21.62%                       | 18.83%           | 279bps           |  |
| JW Marriott Denver Cherry Creek (2)            | \$  | 224.86           | \$ | 207.38           | 8.4%          | 67.8%          |                |        |    |                | \$  | 146.63         | 3.9%                   | 22.51%                       | 22.84%           | -33bps           |  |
| Los Angeles Airport                            | \$  | 105.19           | \$ | 103.54           | 1.6%          | 84.0%          | 81.0%          |        | \$ | 88.36          | \$  | 83.89          | 5.3%                   | 18.48%                       | 16.55%           | 193bps           |  |
| Hilton Minneapolis (2)                         | \$  | 130.59           | \$ | 123.29           | 5.9%          | 68.1%          | 68.4%          | (0.3%) | \$ | 88.97          | \$  | 84.29          | 5.6%                   | 24.83%                       | 23.68%           | 115bps           |  |
| Oak Brook Hills                                | \$  | 111.74           | \$ | 105.28           | 6.1%          | 49.4%          | 48.2%          |        | \$ | 55.18          | \$  | 50.74          | 8.8%                   | 3.08%                        | 4.98%            | -190bps          |  |
| Orlando Airport Marriott                       | \$  | 104.61           | \$ | 102.29           | 2.3%          | 81.5%          | 74.8%          | 6.7%   | \$ | 85.23          | \$  | 76.51          | 11.4%                  | 26.98%                       | 23.37%           | 361bps           |  |
| Salt Lake City Marriott                        | \$  | 126.18           | \$ | 134.25           | (6.0%)        | 60.8%          | 54.1%          | 6.7%   | \$ | 76.75          | \$  | 72.68          | 5.6%                   | 25.50%                       | 28.01%           | -251bps          |  |
| The Lodge at Sonoma                            | \$  | 189.95           | \$ | 176.23           | 7.8%          | 64.7%          | 59.2%          | 5.5%   | \$ | 122.93         | \$  | 104.39         | 17.8%                  | 5.93%                        | 3.87%            | 206bps           |  |
| Torrance Marriott South Bay                    | \$  | 105.87           | \$ | 100.32           | 5.5%          | 78.4%          | 82.5%          | (4.1%) | \$ | 83.01          | \$  | 82.81          | 0.2%                   | 23.11%                       | 19.87%           | 324bps           |  |
| Vail Marriott (2)                              | \$  | 278.73           | \$ | 262.31           | 6.3%          | 62.7%          | 65.8%          | (3.1%) | \$ | 174.76         | \$  | 172.64         | 1.2%                   | 34.19%                       | 36.86%           | -267bps          |  |
| Radisson Lexington Hotel New York (2)          | \$  | 170.71           | \$ | 161.79           | 5.5%          | 94.0%          |                |        | \$ | 160.45         | \$  | 149.86         | 7.1%                   | 27.97%                       | 27.10%           | 87bps            |  |
| Renaissance Worthington                        | \$  | 166.72           | \$ | 159.72           | 4.4%          | 71.8%          | 71.8%          | 0.0%   | \$ | 119.78         | \$  | 114.65         | 4.5%                   | 34.51%                       | 34.33%           | 18bps            |  |
| Total/Weighted Average                         | \$  | 158.35           | \$ | 153.51           | 3.2%          | 71.7%          | 71.0%          | 0.7%   | \$ | 113.46         | \$  | 108.97         | 4.1%                   | 23.27%                       | 23.65%           | -38bps           |  |
| Comparable Total/Weighted Avg. (3)             | \$  | 154.56           | \$ | 148.09           | 4.4%          | 71.3%          | 70.5%          | 0.8%   | \$ | 110.19         | \$  | 104.33         | 5.6%                   | 23.50%                       | 22.68%           | 82bps            |  |

- (1) The pro forma operating data includes the operating results for the Company's 25 hotels owned as of June 17, 2011 as if they were owned since January 1, 2010
- (2) The hotel reports results on a monthly basis. The data presented is based upon the Company's reporting calendar and includes the months of January through May.
- (3) The comparable total excludes the Frenchman's Reef & Morning Star Marriott Beach Resort from all periods presented due to the extensive ongoing renovation.

Second Quarter 2011 (1)

|                                 |    |              |    |                   |    |            |     |               |    | Plus:          |                       | Equals: |  |
|---------------------------------|----|--------------|----|-------------------|----|------------|-----|---------------|----|----------------|-----------------------|---------|--|
|                                 |    |              |    |                   |    | Plus:      |     | Plus:         |    | Non-Cash       | <b>Hotel Adjusted</b> |         |  |
|                                 | To | tal Revenues | Ne | t Income / (Loss) | De | preciation | Int | erest Expense | Ac | djustments (2) |                       | EBITDA  |  |
|                                 |    |              |    |                   |    |            |     |               |    |                |                       |         |  |
| Atlanta Alpharetta              | \$ | 3,570        | \$ | 762               | \$ | 288        | \$  | _             | \$ | _              | \$                    | 1,050   |  |
| Westin Atlanta North (3)        | \$ | 4,220        | \$ | 288               | \$ | 415        | \$  | _             | \$ | _              | \$                    | 703     |  |
| Atlanta Waverly                 | \$ | 6,581        | \$ | (833)             | \$ | 1,080      | \$  | 1,251         | \$ | _              | \$                    | 1,498   |  |
| Renaissance Austin              | \$ | 6,314        | \$ | (426)             | \$ | 952        | \$  | 1,075         | \$ | _              | \$                    | 1,601   |  |
| Bethesda Marriott Suites        | \$ | 4,271        | \$ | (434)             | \$ | 483        | \$  | _             | \$ | 1,446          | \$                    | 1,495   |  |
| Boston Westin (3)               | \$ | 18,731       | \$ | 2,428             | \$ | 2,863      | \$  | _             | \$ | 117            | \$                    | 5,408   |  |
| Renaissance Charleston          | \$ | 3,001        | \$ | 961               | \$ | 332        | \$  | _             | \$ | (29)           | \$                    | 1,264   |  |
| Hilton Garden Inn Chelsea (3)   | \$ | 3,158        | \$ | 1,076             | \$ | 424        | \$  | _             | \$ | _              | \$                    | 1,500   |  |
| Chicago Marriott                | \$ | 23,699       | \$ | 893               | \$ | 2,949      | \$  | 3,059         | \$ | (365)          | \$                    | 6,536   |  |
| Chicago Conrad (3) (5)          | \$ | 6,133        | \$ | 662               | \$ | 1,136      | \$  | _             | \$ | _              | \$                    | 1,798   |  |
| Courtyard Fifth Avenue          | \$ | 3,863        | \$ | 67                | \$ | 439        | \$  | 798           | \$ | 48             | \$                    | 1,352   |  |
| Courtyard Midtown East          | \$ | 6,462        | \$ | 1,189             | \$ | 530        | \$  | 909           | \$ | _              | \$                    | 2,628   |  |
| Frenchman's Reef (3)            | \$ | 10,771       | \$ | (329)             | \$ | 978        | \$  | 705           | \$ | _              | \$                    | 1,354   |  |
| Griffin Gate Marriott           | \$ | 6,442        | \$ | 1,284             | \$ | 763        | \$  | _             | \$ | (1)            | \$                    | 2,046   |  |
| JW Marriott Denver Cherry Creek |    |              |    |                   |    |            |     |               |    |                |                       |         |  |
| (3)                             | \$ | 4,676        | \$ | 165               | \$ | 420        | \$  | 573           | \$ | _              | \$                    | 1,158   |  |
| Los Angeles Airport             | \$ | 12,349       | \$ | (247)             | \$ | 1,516      | \$  | ,             | \$ | _              | \$                    | 2,304   |  |
| Minneapolis Hilton (3)          | \$ | 12,450       | \$ | 1,104             | \$ | 1,694      | \$  | 983           | \$ | (116)          | \$                    | 3,665   |  |
| Oak Brook Hills                 | \$ | 5,577        | \$ | 156               | \$ | 735        | \$  | _             | \$ | 125            | \$                    | 1,016   |  |
| Orlando Airport Marriott        | \$ | 4,394        | \$ | (755)             | \$ | 754        | \$  | 783           | \$ | _              | \$                    | 782     |  |
| Salt Lake City Marriott         | \$ | 5,056        | \$ | 366               | \$ | 628        | \$  | 404           | \$ | _              | \$                    | 1,398   |  |
| The Lodge at Sonoma             | \$ | 3,996        | \$ | 398               | \$ | 322        | \$  | _             | \$ | _              | \$                    | 720     |  |
| Torrance Marriott South Bay     | \$ | 5,004        | \$ | 523               | \$ | 737        | \$  | _             | \$ | _              | \$                    | 1,260   |  |
| Vail Marriott (3)               | \$ | 5,246        | \$ | 620               | \$ | 507        | \$  | _             | \$ | _              | \$                    | 1,127   |  |
| Radisson Lexington Hotel New    |    |              |    |                   |    |            |     |               |    |                |                       |         |  |
| York (3)                        | \$ | 13,189       | \$ | 2,470             | \$ | 2,355      | \$  | _             | \$ | _              | \$                    | 4,825   |  |
| Renaissance Worthington         | \$ | 7,467        | \$ | 797               | \$ | 625        | \$  | 714           | \$ | 3              | \$                    | 2,139   |  |
| Total                           | \$ | 186,620      | \$ | 13,185            | \$ | 23,925     | \$  | 12,289        | \$ | 1,228          | \$                    | 50,360  |  |
| Comparable Total (4)            | \$ | 175,849      | \$ | 13,514            | \$ | 22,947     | \$  | 11,584        | \$ | 1,228          | \$                    | 49,006  |  |

- (1) The pro forma operating data includes the operating results for the Company's 25 hotels owned as of June 17, 2011 as if they were owned since January 1, 2010.
- (2) The non-cash adjustments include expenses incurred by the hotels due to the straight lining of the rent from our ground lease obligations, the non-cash amortization of favorable lease assets, and the non-cash amortization of unfavorable contract liabilities.
- (3) The hotel reports results on a monthly basis. The amounts presented are based on the Company's reporting calendar for the second quarter and include the months of March, April, and May.
- (4) The comparable total excludes the Frenchman's Reef & Morning Star Marriott Beach Resort due to the extensive ongoing renovation.
- (5) Does not include the \$0.9 million accrual for the net repayment of key money

Second Quarter 2010 (1)

|                                 |     |              |    |                   |    |             |     | Plus:          |    | Equals:        |                       |        |
|---------------------------------|-----|--------------|----|-------------------|----|-------------|-----|----------------|----|----------------|-----------------------|--------|
|                                 |     |              |    |                   |    | Plus:       |     | Plus:          |    | Non-Cash       | <b>Hotel Adjusted</b> |        |
|                                 | Tot | tal Revenues | Ne | t Income / (Loss) | De | epreciation | Int | terest Expense | Ac | djustments (2) |                       | EBITDA |
|                                 |     |              |    |                   |    |             |     |                |    |                |                       |        |
| Atlanta Alpharetta              | \$  | 2,979        | \$ | 392               | \$ | 292         | \$  | _              | \$ | _              | \$                    | 684    |
| Westin Atlanta North (3)        | \$  | 4,152        | \$ | 300               | \$ | 426         | \$  | _              | \$ | _              | \$                    | 726    |
| Atlanta Waverly                 | \$  | 6,141        | \$ | (1,272)           | \$ | 1,050       | \$  | 1,251          | \$ | _              | \$                    | 1,029  |
| Renaissance Austin              | \$  | 6,867        | \$ | 154               | \$ | 965         | \$  | 1,073          | \$ | _              | \$                    | 2,192  |
| Bethesda Marriott Suites        | \$  | 3,802        | \$ | (900)             | \$ | 511         | \$  | _              | \$ | 1,453          | \$                    | 1,064  |
| Boston Westin (3)               | \$  | 19,435       | \$ | 2,744             | \$ | 2,890       | \$  | _              | \$ | 117            | \$                    | 5,751  |
| Renaissance Charleston          | \$  | 2,709        | \$ | 780               | \$ | 384         | \$  | _              | \$ | (29)           | \$                    | 1,135  |
| Hilton Garden Inn Chelsea (3)   | \$  | 2,781        | \$ | 709               | \$ | 504         | \$  | _              | \$ | _              | \$                    | 1,213  |
| Chicago Marriott                | \$  | 23,403       | \$ | 383               | \$ | 3,125       | \$  | 3,079          | \$ | (365)          | \$                    | 6,222  |
| Chicago Conrad (3)              | \$  | 5,210        | \$ | 82                | \$ | 1,105       | \$  | _              | \$ | _              | \$                    | 1,187  |
| Courtyard Fifth Avenue          | \$  | 3,660        | \$ | (52)              | \$ | 436         | \$  | 799            | \$ | 48             | \$                    | 1,231  |
| Courtyard Midtown East          | \$  | 6,009        | \$ | 826               | \$ | 520         | \$  | 915            | \$ | _              | \$                    | 2,261  |
| Frenchman's Reef (3)            | \$  | 15,588       | \$ | 3,156             | \$ | 898         | \$  | 799            | \$ | _              | \$                    | 4,853  |
| Griffin Gate Marriott           | \$  | 6,222        | \$ | 1,040             | \$ | 753         | \$  | _              | \$ | (1)            | \$                    | 1,792  |
| JW Marriott Denver Cherry Creek |     |              |    |                   |    |             |     |                |    |                |                       |        |
| (3)                             | \$  | 4,431        | \$ | 102               | \$ | 420         | \$  | 585            | \$ | _              | \$                    | 1,107  |
| Los Angeles Airport             | \$  | 11,103       | \$ | (885)             | \$ | 1,312       | \$  | 1,036          | \$ | _              | \$                    | 1,463  |
| Minneapolis Hilton (3)          | \$  | 11,929       | \$ | 2,082             | \$ | 1,707       | \$  | _              | \$ | (263)          | \$                    | 3,526  |
| Oak Brook Hills                 | \$  | 5,423        | \$ | (2)               | \$ | 748         | \$  | _              | \$ | 125            | \$                    | 871    |
| Orlando Airport Marriott        | \$  | 4,148        | \$ | (790)             | \$ | 740         | \$  | 785            | \$ | _              | \$                    | 735    |
| Salt Lake City Marriott         | \$  | 4,823        | \$ | 142               | \$ | 714         | \$  | 423            | \$ | _              | \$                    | 1,279  |
| The Lodge at Sonoma             | \$  | 3,484        | \$ | 170               | \$ | 327         | \$  | _              | \$ | _              | \$                    | 497    |
| Torrance Marriott South Bay     | \$  | 4,967        | \$ | 303               | \$ | 758         | \$  | _              | \$ | _              | \$                    | 1,061  |
| Vail Marriott (3)               | \$  | 5,573        | \$ | 695               | \$ | 711         | \$  | _              | \$ | _              | \$                    | 1,406  |
| Radisson Lexington Hotel New    |     |              |    |                   |    |             |     |                |    |                |                       |        |
| York (3)                        | \$  | 12,091       | \$ | 1,918             | \$ | 2,355       | \$  | _              | \$ | _              | \$                    | 4,273  |
| Renaissance Worthington         | \$  | 8,135        | \$ | 1,286             | \$ | 793         | \$  | 724            | \$ | 3              | \$                    | 2,806  |
| Total                           | \$  | 185,065      | \$ | 13,363            | \$ | 24,444      | \$  | 11,469         | \$ | 1,088          | \$                    | 50,329 |
| Comparable Total (4)            | \$  | 169,477      | \$ | 10,207            | \$ | 23,546      | \$  | 10,670         | \$ | 1,088          | \$                    | 45,476 |

- (1) The pro forma operating data includes the operating results for the Company's 25 hotels owned as of June 17, 2011 as if they were owned as of January 1, 2010.
- (2) The non-cash adjustments include expenses incurred by the hotels due to the straight lining of the rent from our ground lease obligations, the non-cash amortization of our favorable lease assets and the non-cash amortization of our unfavorable contract liabilities.
- (3) The hotel reports results on a monthly basis. The data presented is based upon the Company's reporting calendar for the second quarter and includes the months of March, April, and May.
- (4) The comparable total excludes the Frenchman's Reef & Morning Star Marriott Beach Resort due to the extensive ongoing renovation.

Year to Date 2011 (1)

|                                 |    |              |    |                   |    |             |     |               |    | Plus:          | Equals:               |        |
|---------------------------------|----|--------------|----|-------------------|----|-------------|-----|---------------|----|----------------|-----------------------|--------|
|                                 |    |              |    |                   |    | Plus:       |     | Plus:         |    | Non-Cash       | <b>Hotel Adjusted</b> |        |
|                                 | To | tal Revenues | Ne | t Income / (Loss) | De | epreciation | Int | erest Expense | Ac | ljustments (2) |                       | EBITDA |
|                                 |    |              |    |                   |    |             |     |               |    |                |                       |        |
| Atlanta Alpharetta              | \$ | 7,241        | \$ | 1,708             | \$ | 573         | \$  | _             | \$ | _              | \$                    | 2,281  |
| Westin Atlanta North (3)        | \$ | 6,720        | \$ | 198               | \$ | 843         | \$  | _             | \$ | _              | \$                    | 1,041  |
| Atlanta Waverly                 | \$ | 14,002       | \$ | (1,384)           | \$ | 2,152       | \$  | 2,503         | \$ | _              | \$                    | 3,271  |
| Renaissance Austin              | \$ | 14,076       | \$ | 294               | \$ | 1,910       | \$  | 2,148         | \$ | _              | \$                    | 4,352  |
| Bethesda Marriott Suites        | \$ | 7,354        | \$ | (1,731)           | \$ | 970         | \$  | _             | \$ | 2,897          | \$                    | 2,136  |
| Boston Westin (3)               | \$ | 24,952       | \$ | (1,256)           | \$ | 5,771       | \$  | _             | \$ | 234            | \$                    | 4,749  |
| Renaissance Charleston          | \$ | 5,052        | \$ | 1,186             | \$ | 663         | \$  | _             | \$ | (58)           | \$                    | 1,791  |
| Hilton Garden Inn Chelsea (3)   | \$ | 4,469        | \$ | 985               | \$ | 846         | \$  | _             | \$ | _              | \$                    | 1,831  |
| Chicago Marriott                | \$ | 36,106       | \$ | (5,231)           | \$ | 6,262       | \$  | 6,108         | \$ | (730)          | \$                    | 6,409  |
| Chicago Conrad (3)(5)           | \$ | 8,235        | \$ | (745)             | \$ | 2,273       | \$  | _             | \$ | _              | \$                    | 1,528  |
| Courtyard Fifth Avenue          | \$ | 6,466        | \$ | (988)             | \$ | 878         | \$  | 1,597         | \$ | 95             | \$                    | 1,582  |
| Courtyard Midtown East          | \$ | 10,660       | \$ | 262               | \$ | 1,062       | \$  | 1,839         | \$ | _              | \$                    | 3,163  |
| Frenchman's Reef (3)            | \$ | 20,406       | \$ | 656               | \$ | 1,931       | \$  | 1,503         | \$ | _              | \$                    | 4,090  |
| Griffin Gate Marriott           | \$ | 9,773        | \$ | 579               | \$ | 1,536       | \$  | _             | \$ | (2)            | \$                    | 2,113  |
| JW Marriott Denver Cherry Creek |    |              |    |                   |    |             |     |               |    |                |                       |        |
| (3)                             | \$ | 7,302        | \$ | (342)             | \$ | 840         | \$  | 1,146         | \$ | _              | \$                    | 1,644  |
| Los Angeles Airport             | \$ | 24,605       | \$ | (350)             | \$ | 2,825       | \$  | 2,071         | \$ | _              | \$                    | 4,546  |
| Minneapolis Hilton (3)          | \$ | 18,578       | \$ | 577               | \$ | 3,376       | \$  | 983           | \$ | (324)          | \$                    | 4,612  |
| Oak Brook Hills                 | \$ | 8,185        | \$ | (1,475)           | \$ | 1,477       | \$  | _             | \$ | 250            | \$                    | 252    |
| Orlando Airport Marriott        | \$ | 10,408       | \$ | (269)             | \$ | 1,509       | \$  | ,             | \$ | _              | \$                    | 2,808  |
| Salt Lake City Marriott         | \$ | 9,828        | \$ | 437               | \$ | 1,256       | \$  | 813           | \$ | _              | \$                    | 2,506  |
| The Lodge at Sonoma             | \$ | 6,598        | \$ | (260)             | \$ | 651         | \$  | _             | \$ | _              | \$                    | 391    |
| Torrance Marriott South Bay     | \$ | 9,670        | \$ | 762               | \$ | 1,473       | \$  | _             | \$ | _              | \$                    | 2,235  |
| Vail Marriott (3)               | \$ | 11,740       | \$ | 2,998             | \$ | 1,016       | \$  | _             | \$ | _              | \$                    | 4,014  |
| Radisson Lexington Hotel New    |    |              |    |                   |    |             |     |               |    |                |                       |        |
| York (3)                        | \$ | 18,408       | \$ | 439               | \$ | 4,710       | \$  | _             | \$ | _              | \$                    | 5,149  |
| Renaissance Worthington         | \$ | 15,898       | \$ | 2,800             | \$ | 1,251       | \$  | 1,431         | \$ | 5              | \$                    | 5,487  |
| Total                           | \$ | 316,732      | \$ | (150)             | \$ | 48,054      | \$  | 23,710        | \$ | 2,367          | \$                    | 73,713 |
| Comparable Total (4)            | \$ | 296,326      | \$ | (806)             | \$ | 46,123      | \$  | 22,207        | \$ | 2,367          | \$                    | 69,623 |

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- (3) The hotel reports results on a monthly basis. The data presented is based upon the Company's reporting calendar and includes the months of January through May.
- (4) The comparable total excludes the Frenchman's Reef & Morning Star Marriott Beach Resort due to the extensive ongoing renovation.
- (5) Does not include the \$0.9 million accrual for the net repayment of key money.

Year to Date 2010 (1)

|                                 |     |             |    |                     |    |            |     |                | Plus: |                |                | Equals:  |  |
|---------------------------------|-----|-------------|----|---------------------|----|------------|-----|----------------|-------|----------------|----------------|----------|--|
|                                 |     |             |    |                     |    | Plus:      |     | Plus:          |       | Non-Cash       | Hotel Adjusted |          |  |
|                                 | Tot | al Revenues | Ne | Net Income / (Loss) |    | preciation | Int | terest Expense | Αd    | ljustments (2) |                | EBITDA   |  |
|                                 |     |             |    |                     |    |            |     | <u> </u>       |       |                |                | <u> </u> |  |
| Atlanta Alpharetta              | \$  | 6,353       | \$ | 1,050               | \$ | 572        | \$  | _              | \$    | _              | \$             | 1,622    |  |
| Westin Atlanta North (3)        | \$  | 6,580       | \$ | 215                 | \$ | 834        | \$  | _              | \$    | _              | \$             | 1,049    |  |
| Atlanta Waverly                 | \$  | 13,959      | \$ | (1,629)             | \$ | 2,089      | \$  | 2,518          | \$    | _              | \$             | 2,978    |  |
| Renaissance Austin              | \$  | 13,946      | \$ | 285                 | \$ | 1,911      | \$  | 2,158          | \$    | _              | \$             | 4,354    |  |
| Bethesda Marriott Suites        | \$  | 6,790       | \$ | (2,214)             | \$ | 1,020      | \$  | _              | \$    | 2,917          | \$             | 1,723    |  |
| Boston Westin (3)               | \$  | 26,366      | \$ | (98)                | \$ | 5,776      | \$  | _              | \$    | 234            | \$             | 5,912    |  |
| Renaissance Charleston          | \$  | 4,613       | \$ | 886                 | \$ | 768        | \$  | _              | \$    | (58)           | \$             | 1,596    |  |
| Hilton Garden Inn Chelsea (3)   | \$  | 4,048       | \$ | 542                 | \$ | 1,008      | \$  | _              | \$    | _              | \$             | 1,550    |  |
| Chicago Marriott                | \$  | 35,479      | \$ | (6,161)             | \$ | 6,198      | \$  | 6,207          | \$    | (730)          | \$             | 5,514    |  |
| Chicago Conrad (3)              | \$  | 7,043       | \$ | (1,378)             | \$ | 2,212      | \$  | _              | \$    | _              | \$             | 834      |  |
| Courtyard Fifth Avenue          | \$  | 6,341       | \$ | (1,017)             | \$ | 873        | \$  | 1,606          | \$    | 97             | \$             | 1,559    |  |
| Courtyard Midtown East          | \$  | 9,994       | \$ | (106)               | \$ | 1,039      | \$  | 1,873          | \$    | _              | \$             | 2,806    |  |
| Frenchman's Reef (3)            | \$  | 26,330      | \$ | 8,801               | \$ | 1,771      | \$  | (1,536)        | \$    | _              | \$             | 9,036    |  |
| Griffin Gate Marriott           | \$  | 10,005      | \$ | 355                 | \$ | 1,531      | \$  | _              | \$    | (2)            | \$             | 1,884    |  |
| JW Marriott Denver Cherry Creek |     |             |    |                     |    |            |     |                |       |                |                |          |  |
| (3)                             | \$  | 6,886       | \$ | (437)               | \$ | 840        | \$  | 1,170          | \$    | _              | \$             | 1,573    |  |
| Los Angeles Airport             | \$  | 23,371      | \$ | (828)               | \$ | 2,612      | \$  | 2,084          | \$    | _              | \$             | 3,868    |  |
| Minneapolis Hilton (3)          | \$  | 17,507      | \$ | 1,169               | \$ | 3,414      | \$  | _              | \$    | (438)          | \$             | 4,145    |  |
| Oak Brook Hills                 | \$  | 8,332       | \$ | (1,329)             | \$ | 1,494      | \$  | _              | \$    | 250            | \$             | 415      |  |
| Orlando Airport Marriott        | \$  | 9,636       | \$ | (803)               | \$ | 1,476      | \$  | 1,579          | \$    | _              | \$             | 2,252    |  |
| Salt Lake City Marriott         | \$  | 9,931       | \$ | 496                 | \$ | 1,431      | \$  | 855            | \$    | _              | \$             | 2,782    |  |
| The Lodge at Sonoma             | \$  | 5,735       | \$ | (423)               | \$ | 645        | \$  | _              | \$    | _              | \$             | 222      |  |
| Torrance Marriott South Bay     | \$  | 9,503       | \$ | 384                 | \$ | 1,504      | \$  | _              | \$    | _              | \$             | 1,888    |  |
| Vail Marriott (3)               | \$  | 12,218      | \$ | 3,081               | \$ | 1,423      | \$  | _              | \$    | _              | \$             | 4,504    |  |
| Radisson Lexington Hotel New    |     |             |    |                     |    |            |     |                |       |                |                |          |  |
| York (3)                        | \$  | 17,204      | \$ | (47)                | \$ | 4,710      | \$  | _              | \$    | _              | \$             | 4,663    |  |
| Renaissance Worthington         | \$  | 16,043      | \$ | 2,468               | \$ | 1,574      | \$  | 1,460          | \$    | 5              | \$             | 5,507    |  |
| Total                           | \$  | 314,213     | \$ | 3,262               | \$ | 48,725     | \$  | 19,974         | \$    | 2,275          | \$             | 74,314   |  |
| Comparable Total (4)            | \$  | 287,883     | \$ | (5,539)             | \$ | 46,954     | \$  | 21,510         | \$    | 2,275          | \$             | 65,278   |  |

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