
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 19, 2010

DiamondRock Hospitality Company

(Exact name of registrant as specified in its charter)

Maryland

(State or other jurisdiction
of incorporation)

001-32514

(Commission File Number)

20-1180098

(IRS Employer Identification No.)

**3 Bethesda Metro Center, Suite 1500
Bethesda, MD**

(Address of principal executive offices)

20814

(Zip Code)

Registrant's telephone number, including area code: **(240) 744-1150**

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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The information in this Current Report on Form 8-K, including the exhibits attached hereto, is being furnished and shall not be deemed “filed” for any purpose, including for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “**Exchange Act**”), or otherwise subject to the liabilities of that Section. The information in this Current Report on Form 8-K shall not be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act regardless of any general incorporation language in such filing.

ITEM 2.02. Results of Operations and Financial Condition.

On October 19, 2010, DiamondRock Hospitality Company (the “**Company**”) issued a press release announcing its financial results for the quarter ended September 10, 2010. The text of the press release is attached to this Current Report on Form 8-K (“**Current Report**”) hereto as Exhibit 99.1 and is incorporated by reference herein.

ITEM 7.01. Regulation FD Disclosure.

A copy of a slide presentation that the Company has prepared for the Frenchman’s Reef & Morning Star Marriott Beach Resort is attached to this Current Report as Exhibit 99.2 and is incorporated by reference herein. Additionally, the Company has posted the slide presentation in the investor relations/presentations section of its website at www.drhc.com.

ITEM 9.01. Financial Statements and Exhibits.

(d) Exhibits.

See Index to Exhibits attached hereto.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DIAMONDROCK HOSPITALITY COMPANY

Date: October 19, 2010

By: /s/ William J. Tennis
William J. Tennis
Executive Vice President, General Counsel and
Corporate Secretary

EXHIBIT INDEX

| Exhibit No. | Description |
|-------------|---|
| 99.1 | Press release dated October 19, 2010. |
| 99.2 | Frenchman's Reef & Morning Star Marriott Beach Resort Presentation — October 2010 |



COMPANY CONTACT

Chris King
(240) 744-1150

FOR IMMEDIATE RELEASE

TUESDAY, OCTOBER 19, 2010

DIAMONDROCK HOSPITALITY COMPANY REPORTS THIRD QUARTER 2010 RESULTS

BETHESDA, Maryland, Tuesday October 19, 2010 — DiamondRock Hospitality Company (the “Company”) (NYSE: DRH) today announced results of operations for its third fiscal quarter ended September 10, 2010. The Company is a lodging focused real estate investment trust that owns twenty-three premium hotels in North America and holds a senior loan secured by another premium hotel.

Third Quarter 2010 Highlights

- **Acquisition of Hilton Garden Inn Chelsea:** The Company acquired the 169-room Hilton Garden Inn Chelsea located in New York, New York for a total investment of \$69 million.
- **Acquisition of Renaissance Charleston:** The Company acquired the 166-room Renaissance Charleston Historic District Hotel in Charleston, South Carolina for a total investment of \$40 million.
- **New Credit Facility:** The Company amended and restated its \$200 million senior unsecured revolving credit facility that now matures in 2014, including a one year extension option.
- **Frenchman’s Reef Capital Investment Program:** The Company is introducing plans to undertake a comprehensive \$45 million renovation and repositioning of the Frenchman’s Reef & Morning Star Marriott Beach Resort.
- **Pro Forma RevPAR:** The Company’s Pro Forma RevPAR was \$113.38, an increase of 5.0 percent from the comparable period in 2009. Pro Forma RevPAR is calculated assuming the Company owned all of its 23 hotels for the entire third quarters of 2010 and 2009.
- **Pro Forma Hotel Adjusted EBITDA Margins:** The Company’s Pro Forma Hotel Adjusted EBITDA margin was 23.75% an increase of 33 basis points from the comparable period in 2009. Pro Forma Hotel Adjusted EBITDA margin is calculated assuming the Company owned all of its 23 hotels for the entire third quarters of 2010 and 2009.
- **Adjusted EBITDA:** The Company’s Adjusted EBITDA was \$33.0 million.
- **Adjusted FFO:** The Company’s Adjusted FFO was \$22.4 million and Adjusted FFO per diluted share was \$0.15.

Mark W. Brugger, Chief Executive Officer of DiamondRock Hospitality Company, stated, “The positive third quarter results reaffirm our conviction that a sustainable lodging recovery continues to build momentum. Our results would have been even stronger but for difficult comparisons at the Westin Boston, which held back our RevPAR growth by 180 basis points and profit margins by 100 basis points. However, our 2010 acquisitions performed exceptionally well. The Hilton Minneapolis and the Hilton Garden Inn New York City both had robust RevPAR increases of over 20%. Our third acquisition, the Renaissance Charleston had strong RevPAR growth of 13% during the quarter. DiamondRock is well positioned to actively pursue additional attractive acquisition opportunities as a result of our strong balance sheet, new corporate revolver, thirteen unencumbered hotels, and over \$90 million of unrestricted corporate cash at year end.”

Operating Results

Please see "Certain Definitions" and "Non-GAAP Financial Measures" attached to this press release for an explanation of the terms "EBITDA," "Adjusted EBITDA," "Hotel Adjusted EBITDA Margins," "FFO" and "Adjusted FFO." Moreover, the discussions of "Pro Forma RevPAR" and "Pro Forma Hotel Adjusted EBITDA Margins" assume the Company owned all of its 23 hotels since January 1, 2009. All other discussions of RevPAR and Hotel Adjusted EBITDA Margins assume that the three acquired hotels were owned by the Company for the period of 2009 comparable to its 2010 ownership period.

For the third quarter beginning June 19, 2010 and ended September 10, 2010, the Company reported the following:

- Pro Forma RevPAR increase of 5.0% and Pro Forma Hotel Adjusted EBITDA margins increase of 33 basis points.
- Revenues of \$151.1 million compared to \$137.8 million for the comparable period in 2009.
- Adjusted EBITDA of \$33.0 million compared to \$27.5 million for the comparable period in 2009.
- Adjusted FFO and Adjusted FFO per diluted share of \$22.4 million and \$0.15, respectively, compared to \$21.0 million and \$0.19, respectively, for the comparable period in 2009.
- Net loss of \$3.5 million (or \$0.02 per diluted share) compared to net income of \$0.8 million (or \$0.01 per diluted share) for the comparable period in 2009.

The Boston Westin, which had a difficult prior year comparison due to gaining 15 percent market share during the 2009 third quarter, negatively impacted the Company's Pro Forma RevPAR growth by 180 basis points and the change in Pro Forma Hotel Adjusted EBITDA margins by approximately 100 basis points.

Including new acquisitions only for the Company's 2010 ownership period, third quarter RevPAR increased 4.4 percent (from \$107.25 to \$111.94) from the comparable period in 2009, driven by a 1.5 percentage point increase in occupancy (from 73.5 percent to 75.0 percent) and a 2.3 percent increase in the average daily rate (from \$145.93 to \$149.35). Hotel Adjusted EBITDA margins increased 35 basis points (from 23.10% to 23.45%) from the comparable period in 2009.

For the period from January 1, 2010 to September 10, 2010, the Company reported the following:

- Pro Forma RevPAR increase of 3.3% and Pro Forma Hotel Adjusted EBITDA margins increase of 42 basis points.
- Revenues of \$415.1 million compared to \$400.0 million for the comparable period in 2009.
- Adjusted EBITDA of \$87.3 million compared to \$80.5 million for the comparable period in 2009.
- Adjusted FFO and Adjusted FFO per diluted share of \$56.0 million and \$0.40, respectively, compared to \$60.6 million and \$0.60, respectively, for the comparable period in 2009.
- Net loss of \$11.0 million (or \$0.08 per diluted share) compared to \$2.1 million (or \$0.02 per diluted share) for the comparable period in 2009.

Including new acquisitions only for the Company's 2010 ownership period, year-to-date RevPAR increased 2.7 percent (from \$105.51 to \$108.34) from the comparable period in 2009, driven by a 2.3 percent increase in occupancy (from 69.0 percent to 71.3 percent) partially offset by a 0.7 percent decrease in the average daily rate (from \$152.98 to \$151.94). Year-to-date Hotel Adjusted EBITDA margins increased 17 basis points (from 23.02% to 23.19%) from the comparable period in 2009.

2010 Acquisitions

On June 17, 2010, the Company acquired the 821-room Hilton Minneapolis in Minneapolis, Minnesota, for total consideration of approximately \$157 million. The Minneapolis hotel market continued its dynamic growth in the third quarter with Hilton Minneapolis RevPAR growth of approximately 20%. The growth outlook for this hotel remains strong as evidenced by the 2011 booking pace up over 12% compared to the same time last year.

On August 6, 2010, the Company acquired the 166-room Renaissance Charleston Historic District Hotel in Charleston, South Carolina for total consideration of approximately \$40 million. The “off-market” acquisition was sourced through the Company’s strategic sourcing relationship with Marriott International, Inc. The hotel is located in Charleston’s historic district and is proximate to historical attractions, shopping and dining in downtown Charleston. The hotel experienced RevPAR growth in the third quarter of approximately 13%. In addition, the demand from Boeing continued to accelerate during the third quarter as the construction on the Dreamliner production plant in Charleston progressed.

On September 8, 2010, the Company acquired the 169-room Hilton Garden Inn Chelsea located in New York City for total consideration of approximately \$69 million. The Company retained the existing manager subject to a new, short-term management agreement. The hotel is recently constructed and opened during the fourth quarter of 2007. The hotel benefited from the continuing resurgence in the New York City hotel market, with RevPAR growth of over 20% in the third quarter. Moreover, the hotel’s outlook for the fourth quarter is very strong, as evidenced by the forecasted fourth quarter RevPAR growth of over 20%.

New Line of Credit

On August 6, 2010, the Company amended and restated its \$200 million senior unsecured revolving credit facility for a new term of 36 months. The interest rate for the credit facility ranges from 275 to 375 basis points over LIBOR, depending on the Company’s leverage. The credit facility has a LIBOR floor of 100 basis points. The facility may be increased to \$275 million with the lenders’ consent. The Company may extend the maturity date of the credit agreement for an additional year upon the payment of applicable fees and satisfaction of certain standard conditions.

Frenchman’s Reef Capital Investment Program

The Company recently completed a comprehensive evaluation of a major capital investment program at the Frenchman’s Reef & Morning Star Marriott Beach Resort. The Company plans to undertake a \$45 million renovation and repositioning program in order to enhance all aspects of the guest experience. The Company expects the project to improve the operating performance of the hotel, which is expected to generate an internal rate of return on investment greater than 20%.

The repositioning program is projected to include the following key elements:

- **Reinvented Pool** — The Company is planning a major redesign of the pool with state of the art features, including multiple pools, cascading waterfalls, bali beds, a sundeck and a new swim-up bar to provide a premium resort experience.
- **Guestroom Renovation** — Each of the guestrooms and bathrooms is expected to feature new modern design elements to enhance lighting, comfort and feel. The renowned interior design firm, Leo Daly, is the designer for the new guestrooms and bathrooms.

- **Spa Upgrade and Expansion** — The Company plans to reinvent and double the size of the existing spa. The plans incorporate the creation of a dedicated spa pool, additional treatment rooms, and visual and sensual elements appropriate for a resort spa experience.
- **Infrastructure Improvements** — The Company intends to invest \$15 million to comprehensively redesign the mechanical plant to allow the hotel to generate its own electricity, improve air flow in common spaces and replace packaged terminal air conditioners in the guestrooms with a central system. These enhancements are expected to greatly reduce the energy consumption and cost per kilowatt hour and generate a significant return on investment while dramatically improving guest comfort.
- **Other Resort Upgrades** — In addition to the above, the Company intends to provide for upgrades to the food and beverage outlets, renovation of the main ballroom, balcony upgrades, renovations to the boat dock and improvements to other facilities designed to enhance the guest experience.

The Company expects the majority of the renovation and repositioning will occur during the summer of 2011 when the Company will close two of the resort's four buildings (approximately 300 guestrooms) during the seasonally slow period between May and September. During this time, the Company expects renovation disruption to operations resulting from the partial closure, decreasing the Company's EBITDA by several million dollars compared to the comparable period in 2010.

The Company intends to fund the renovation and repositioning program from available corporate cash and borrowings under its credit facility. Marriott International has agreed pursuant to a non-binding term sheet to fund a portion of the expense, demonstrating its commitment to Frenchman's Reef. In addition to the funding from Marriott and existing escrow reserves, the Company expects its total cash expenditure to be approximately \$35 million over the next two years.

Elements of the renovation and repositioning program began during the Company's fiscal third quarter 2010. In order to take advantage of the low occupancy summer months, the Company started several projects in the Sea Cliff tower in August 2010, including installation of a new roof, tile surrounds in the guest bathrooms and balcony upgrades. The hotel was damaged by Hurricane Earl, which hit the U.S. Virgin Islands during the Sea Cliff construction. The remediation costs related to the damage caused by Hurricane Earl were below the Company's insurance policy deductible for damages from a named windstorm event. The Company accrued \$1.4 million during the third quarter for remediation costs from Hurricane Earl damage, which is being added back to Adjusted EBITDA and Adjusted FFO due to the unusual nature of these costs.

Frenchman's Reef Tax Agreement

The Company was party to a tax agreement with the USVI that reduced the income tax rate for Frenchman's Reef to approximately 4%. This agreement expired in February 2010, at which time the income tax rate increased to 37.4%. On October 9, 2010, the USVI Economic Development Authority recommended the approval of the extension of our tax agreement for a period of 5 years, retroactive to February 2010 and subject to another renewal in February 2015. The extension is expected to be sent to the Governor of USVI for final approval and execution. If the agreement is not extended, Frenchman's Reef will continue to be subject to an income tax rate of 37.4%.

Allerton Mortgage Loan

The Company continues to pursue the foreclosure proceedings initially filed in April 2010 which would result in DiamondRock owning the hotel. However, no assurance can be given that the foreclosure proceedings will be successful. The matter may be resolved without foreclosure if the borrower repays the senior loan in full. Recognition of interest income on the Allerton loan is dependent upon having a reasonable expectation about the timing and amount of cash payments expected to be collected from the borrower. Due to the uncertainty of the timing and amount of cash payments expected, the Company is not accruing any interest income on the Allerton loan. However, the Company includes all cash received from the senior loan on the Allerton in its calculations of Adjusted EBITDA and Adjusted FFO. As of the end of the third quarter, the Company had received cash interest payments from the borrower totaling \$1.3 million. Subsequent to the end of the third quarter, the Company received an additional \$0.5 million in cash interest payments. The Company's 2010 Adjusted EBITDA and Adjusted FFO guidance assumes \$2.5 million of cash received as payment of interest on the Allerton loan.

Balance Sheet

As of the end of the third quarter, the Company has approximately \$61.3 million of unrestricted cash on hand and \$782.7 million of debt outstanding, which consists solely of fixed rate, property-specific mortgage debt with no near-term maturities. Thirteen of the Company's 23 hotels are unencumbered by mortgage debt and the Company's \$200 million senior unsecured credit facility is unused. The Company currently forecasts to end the year with approximately \$90 million of unrestricted corporate cash.

The Company continues to maintain its straightforward capital structure. As of September 10, 2010, the Company had no preferred equity outstanding and continued to own 100% of its properties directly.

Outlook and Guidance

The Company is providing guidance, but does not undertake to update it for any developments in its business. Achievement of the anticipated results is subject to the risks disclosed in the Company's filings with the Securities and Exchange Commission. The RevPAR guidance assumes that the acquired hotels were owned by the Company for the prior year comparable periods.

For the fourth quarter 2010, the Company expects:

- RevPAR growth of 5.0 percent to 7.5 percent.
- Adjusted EBITDA of \$47 million to \$50 million.
- Adjusted FFO of \$30 million to \$32 million.
- Adjusted FFO per share of \$0.19 to \$0.21 based on 154.6 million diluted weighted average shares.

For the full year 2010, the Company increased its guidance as follows:

- RevPAR growth of 3 percent to 5 percent.
- Adjusted EBITDA of \$135 million to \$138 million.
- Adjusted FFO of \$88 million to \$90 million, which assumes income tax expense to range from \$1.5 million to \$2.5 million.
- Adjusted FFO per share of \$0.61 to \$0.62 based on 144.4 million diluted weighted average shares.

Earnings Call

The Company will host a conference call to discuss its third quarter results on Tuesday, October 19, 2010, at 10:00 a.m. Eastern Time (ET). To participate in the live call, investors are invited to dial 888-713-4215 (for domestic callers) or 617-213-4847 (for international callers). The participant passcode is 20971758. A live webcast of the call will be available via the investor relations section of DiamondRock Hospitality Company's website at www.drhc.com. A replay of the webcast will also be archived on the website for one year.

About the Company

DiamondRock Hospitality Company is a self-advised real estate investment trust (REIT) that is an owner of premium hotel properties. The Company owns 23 hotels with over 10,700 rooms and holds the senior loan on a 443-room hotel. For further information, please visit DiamondRock Hospitality Company's website at www.drhc.com.

This press release contains forward-looking statements within the meaning of federal securities laws and regulations. These forward-looking statements are identified by their use of terms and phrases such as "believe," "expect," "intend," "project," "forecast," "plan" and other similar terms and phrases, including references to assumptions and forecasts of future results. Forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors which may cause the actual results to differ materially from those anticipated at the time the forward-looking statements are made. These risks include, but are not limited to: national and local economic and business conditions, including the potential for additional terrorist attacks, that will affect occupancy rates at the Company's hotels and the demand for hotel products and services; operating risks associated with the hotel business; risks associated with the level of the Company's indebtedness; relationships with property managers; the ability to compete effectively in areas such as access, location, quality of accommodations and room rate structures; changes in travel patterns, taxes and government regulations which influence or determine wages, prices, construction procedures and costs; risks associated with the foreclosure proceedings on the Allerton Hotel; risks associated with the planned renovation and repositioning of the Frenchman's Reef & Morning Star Marriott Beach Resort and other risk factors contained in the Company's filings with the Securities and Exchange Commission. Although the Company believes the expectations reflected in such forward-looking statements are based upon reasonable assumptions, it can give no assurance that the expectations will be attained or that any deviation will not be material. All information in this release is as of the date of this release, and the Company undertakes no obligation to update any forward-looking statement to conform the statement to actual results or changes in the Company's expectations.

Reporting Periods for Statement of Operations

The results reported in the Company's consolidated statements of operations are based on results of its hotels reported by hotel managers. The Company's hotel managers use different reporting periods. Marriott International, the manager of most of the Company's properties, uses a fiscal year ending on the Friday closest to December 31 and reports 12 weeks of operations for the first three quarters and 16 or 17 weeks for the fourth quarter of the year for its domestic managed hotels. In contrast, Marriott International for its non-domestic hotels (including Frenchman's Reef), Davidson Hotel Company, manager of the Westin Atlanta North, Vail Resorts, manager of the Vail Marriott, Hilton Hotels Corporation, manager of the Conrad Chicago and the Hilton Minneapolis, Westin Hotel Management, L.P., manager of the Westin Boston Waterfront and Alliance Hospitality Management, manager of the Hilton Garden Inn Chelsea report results on a monthly basis. Additionally, the Company, as a REIT, is required by U.S. federal tax laws to report results on a calendar year basis. As a result, the Company has adopted the reporting periods used by Marriott International for its domestic hotels, except that the fiscal year always ends on December 31 to comply with REIT rules. The first three fiscal quarters end on the same day as Marriott International's fiscal quarters but the fourth quarter ends on December 31 and full year results, as reported in the statement of operations, always include the same number of days as the calendar year.

Two consequences of the reporting cycle the Company has adopted are: (1) quarterly start dates will usually differ between years, except for the first quarter which always commences on January 1, and (2) the first and fourth quarters of operations and year-to-date operations may not include the same number of days as reflected in prior years.

While the reporting calendar the Company adopted is more closely aligned with the reporting calendar used by the manager of most of its properties, one final consequence of the calendar is the Company is unable to report any results for Frenchman's Reef, Westin Atlanta North, Vail Marriott, Conrad Chicago, Westin Boston Waterfront, Hilton Minneapolis or Hilton Garden Inn Chelsea for the month of operations that ends after its fiscal quarter-end because none of Vail Resorts, Davidson Hotel Company, Hilton Hotels Corporation, Westin Hotel Management, L.P., Alliance Hospitality Management and Marriott International make mid-month results available. As a result, the quarterly results of operations include results from Frenchman's Reef, Westin Atlanta North, Vail Marriott, Conrad Chicago, Westin Boston Waterfront, Hilton Minneapolis and Hilton Garden Inn Chelsea as follows: first quarter (January and February), second quarter (March to May), third quarter (June to August) and fourth quarter (September to December). While this does not affect full-year results, it does affect the reporting of quarterly results.

Ground Leases

Five of the Company's hotels are subject to ground leases: Bethesda Marriott Suites, Courtyard Manhattan Fifth Avenue, Salt Lake City Downtown Marriott, Westin Boston Waterfront and Hilton Minneapolis. In addition, part of a parking structure at a sixth hotel and the golf courses at two additional hotels are also subject to ground leases. In accordance with U.S. generally accepted accounting principles, the Company records rent expense on a straight-line basis for ground leases that provide minimal rental payments that increase in pre-established amounts over the remaining term of the ground lease. For the third quarter 2010, contractual cash rent payable on the ground leases totaled \$1.5 million and the Company recorded approximately \$3.1 million in ground rent expense. The non-cash portion of ground rent expense recorded for the third quarter 2010 was \$1.5 million.

DIAMONDROCK HOSPITALITY COMPANY
CONDENSED CONSOLIDATED BALANCE SHEETS
As of September 10, 2010 and December 31, 2009
(in thousands, except share amounts)

| | <u>September 10, 2010</u> | <u>December 31, 2009</u> |
|---|--------------------------------|--------------------------------|
| | (Unaudited) | |
| ASSETS | | |
| Property and equipment, at cost | \$ 2,446,205 | \$ 2,171,311 |
| Less: accumulated depreciation | <u>(367,890)</u> | <u>(309,224)</u> |
| | 2,078,315 | 1,862,087 |
| Deferred financing costs, net | 6,040 | 3,624 |
| Restricted cash | 48,242 | 31,274 |
| Due from hotel managers | 70,172 | 45,200 |
| Note receivable | 59,365 | — |
| Favorable lease assets, net | 42,880 | 37,319 |
| Prepaid and other assets | 56,110 | 58,607 |
| Cash and cash equivalents | <u>61,281</u> | <u>177,380</u> |
| Total assets | <u><u>\$ 2,422,405</u></u> | <u><u>\$ 2,215,491</u></u> |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Liabilities: | | |
| Mortgage debt | \$ 782,656 | \$ 786,777 |
| Senior unsecured credit facility | <u>—</u> | <u>—</u> |
| Total debt | 782,656 | 786,777 |
| Deferred income related to key money, net | 19,373 | 19,763 |
| Unfavorable contract liabilities, net | 84,181 | 82,684 |
| Due to hotel managers | 41,529 | 29,847 |
| Dividends declared and unpaid | — | 41,810 |
| Accounts payable and accrued expenses | <u>84,063</u> | <u>79,104</u> |
| Total other liabilities | <u>229,146</u> | <u>253,208</u> |
| Stockholders' Equity: | | |
| Preferred stock, \$.01 par value; 10,000,000 shares authorized; no shares issued and outstanding | — | — |
| Common stock, \$.01 par value; 200,000,000 shares authorized; 154,570,543 and 124,299,423 shares issued and outstanding at September 10, 2010 and December 31, 2009, respectively | 1,546 | 1,243 |
| Additional paid-in capital | 1,557,002 | 1,311,053 |
| Accumulated deficit | <u>(147,945)</u> | <u>(136,790)</u> |
| Total stockholders' equity | <u>1,410,603</u> | <u>1,175,506</u> |
| Total liabilities and stockholders' equity | <u><u>\$ 2,422,405</u></u> | <u><u>\$ 2,215,491</u></u> |

DIAMONDROCK HOSPITALITY COMPANY

CONSOLIDATED STATEMENTS OF OPERATIONS

For the Fiscal Quarters Ended September 10, 2010 and September 11, 2009 and
the Periods from January 1, 2010 to September 10, 2010 and January 1, 2009 to September 11, 2009
(in thousands, except per share amounts)

| | Fiscal Quarter Ended September 10, 2010 (Unaudited) | Fiscal Quarter Ended September 11, 2009 (Unaudited) | Period from January 1, 2010 to September 10, 2010 (Unaudited) | Period from January 1, 2009 to September 11, 2009 (Unaudited) |
|---|--|--|--|--|
| Revenues: | | | | |
| Rooms | \$ 99,703 | \$ 88,318 | \$ 267,081 | \$ 253,661 |
| Food and beverage | 43,370 | 40,836 | 126,620 | 122,423 |
| Other | 8,040 | 8,646 | 21,364 | 23,866 |
| Total revenues | <u>151,113</u> | <u>137,800</u> | <u>415,065</u> | <u>399,950</u> |
| Operating Expenses: | | | | |
| Rooms | 26,979 | 23,912 | 71,510 | 66,868 |
| Food and beverage | 30,534 | 29,068 | 86,748 | 85,969 |
| Management fees | 5,080 | 4,907 | 13,634 | 13,243 |
| Other hotel expenses | 55,613 | 50,161 | 152,232 | 146,701 |
| Impairment of favorable lease asset | — | — | — | 1,286 |
| Depreciation and amortization | 21,297 | 18,866 | 59,278 | 57,312 |
| Hotel acquisition costs | 899 | — | 1,236 | — |
| Corporate expenses | 3,948 | 3,675 | 10,859 | 11,094 |
| Total operating expenses | <u>144,350</u> | <u>130,589</u> | <u>395,497</u> | <u>382,473</u> |
| Operating profit | <u>6,763</u> | <u>7,211</u> | <u>19,568</u> | <u>17,477</u> |
| Other Expenses (Income): | | | | |
| Interest income | (283) | (82) | (650) | (265) |
| Interest expense | 11,240 | 11,090 | 30,455 | 33,673 |
| Total other expenses | <u>10,957</u> | <u>11,008</u> | <u>29,805</u> | <u>33,408</u> |
| Loss before income taxes | (4,194) | (3,797) | (10,237) | (15,931) |
| Income tax benefit (expense) | 660 | 4,558 | (803) | 13,856 |
| Net (loss) income | <u>\$ (3,534)</u> | <u>\$ 761</u> | <u>\$ (11,040)</u> | <u>\$ (2,075)</u> |
| Earnings (loss) per share: | | | | |
| Basic and diluted earnings (loss) per share | <u>\$ (0.02)</u> | <u>\$ 0.01</u> | <u>\$ (0.08)</u> | <u>\$ (0.02)</u> |

DIAMONDROCK HOSPITALITY COMPANY

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Periods from January 1, 2010 to September 10, 2010 and January 1, 2009 to September 11, 2009

(in thousands)

| | Period from January 1, 2010 to September 10, 2010 (Unaudited) | Period from January 1, 2009 to September 11, 2009 (Unaudited) |
|---|--|--|
| Cash flows from operating activities: | | |
| Net loss | \$ (11,040) | \$ (2,075) |
| Adjustments to reconcile net loss to net cash provided by operating activities: | | |
| Real estate depreciation | 59,278 | 57,312 |
| Corporate asset depreciation as corporate expenses | 110 | 101 |
| Non-cash ground rent | 5,104 | 5,350 |
| Non-cash financing costs as interest | 804 | 556 |
| Non-cash reversal of penalty interest | (3,134) | — |
| Impairment of favorable lease asset | — | 1,286 |
| Amortization of unfavorable contract liabilities | (1,203) | (1,190) |
| Amortization of deferred income | (390) | (391) |
| Stock-based compensation | 2,794 | 3,892 |
| Changes in assets and liabilities: | | |
| Prepaid expenses and other assets | 2,482 | (1,982) |
| Restricted cash | (3,892) | (1,700) |
| Due to/from hotel managers | (11,765) | 4,958 |
| Accounts payable and accrued expenses | 3,368 | (16,235) |
| Net cash provided by operating activities | <u>42,516</u> | <u>49,882</u> |
| Cash flows from investing activities: | | |
| Hotel capital expenditures | (16,154) | (17,735) |
| Hotel acquisitions | (265,998) | — |
| Purchase of mortgage loan | (60,615) | — |
| Cash received from mortgage loan | 1,250 | — |
| Change in restricted cash | (11,290) | (2,702) |
| Net cash used in investing activities | <u>(352,807)</u> | <u>(20,437)</u> |
| Cash flows from financing activities: | | |
| Repayments of credit facility | — | (57,000) |
| Proceeds from mortgage debt | — | 43,000 |
| Repayment of mortgage debt | — | (40,528) |
| Scheduled mortgage debt principal payments | (4,121) | (2,972) |
| Repurchase of common stock | (3,961) | (309) |
| Proceeds from sale of common stock, net | 209,817 | 134,878 |
| Payment of financing costs | (3,220) | (1,008) |
| Payment of cash dividends | (4,323) | (80) |
| Net cash provided by financing activities | <u>194,192</u> | <u>75,981</u> |
| Net (decrease) increase in cash and cash equivalents | (116,099) | 105,426 |
| Cash and cash equivalents, beginning of period | 177,380 | 13,830 |
| Cash and cash equivalents, end of period | <u>\$ 61,281</u> | <u>\$ 119,256</u> |
| Supplemental Disclosure of Cash Flow Information: | | |
| Cash paid for interest | <u>\$ 33,381</u> | <u>\$ 35,905</u> |
| Cash paid for income taxes | <u>\$ 642</u> | <u>\$ 901</u> |

Non-GAAP Financial Measures

The Company uses the following four non-GAAP financial measures that it believes are useful to investors as key measures of its operating performance: (1) EBITDA, (2) FFO, (3) Adjusted EBITDA and (4) Adjusted FFO.

EBITDA represents net (loss) income excluding: (1) interest expense; (2) provision for income taxes, including income taxes applicable to sale of assets; and (3) depreciation and amortization. The Company believes EBITDA is useful to an investor in evaluating its operating performance because it helps investors evaluate and compare the results of its operations from period to period by removing the impact of the Company's capital structure (primarily interest expense) and its asset base (primarily depreciation and amortization) from its operating results. The Company also uses EBITDA as one measure in determining the value of hotel acquisitions and dispositions.

| | Historical (in 000s) | | | |
|-------------------------------|-----------------------------------|-----------------------|---|---|
| | Fiscal Quarter Ended | | Period From | |
| | September 10, 2010 | September 11, 2009 | January 1, 2010 to September 10, 2010 | January 1, 2009 to September 11, 2009 |
| Net income (loss) | \$ (3,534) | \$ 761 | \$ (11,040) | \$ (2,075) |
| Interest expense | 11,240 | 11,090 | 30,455 | 33,673 |
| Income tax expense (benefit) | (660) | (4,558) | 803 | (13,856) |
| Depreciation and amortization | 21,297 | 18,866 | 59,278 | 57,312 |
| EBITDA | <u>\$ 28,343</u> | <u>\$ 26,159</u> | <u>\$ 79,496</u> | <u>\$ 75,054</u> |
| | Quarter 4 Forecast 2010 (in 000s) | | Full Year Forecast 2010 (in 000s) | |
| | Low End | High End | Low End | High End |
| Net income (loss) | \$ (2,850) | \$ 150 | \$ (11,477) | \$ (8,477) |
| Interest expense | 15,000 | 15,000 | 45,500 | 45,500 |
| Income tax expense (benefit) | 2,000 | 3,000 | 1,500 | 2,500 |
| Depreciation and amortization | 30,000 | 29,000 | 89,000 | 88,000 |
| EBITDA | <u>\$ 44,150</u> | <u>\$ 47,150</u> | <u>\$ 124,523</u> | <u>\$ 127,523</u> |

The Company computes FFO in accordance with standards established by NAREIT, which defines FFO as net (loss) income determined in accordance with GAAP, excluding gains (losses) from sales of property, plus depreciation and amortization. The Company believes that the presentation of FFO provides useful information to investors regarding its operating performance because it is a measure of the Company's operations without regard to specified non-cash items, such as real estate depreciation and amortization and gain or loss on sale of assets. The Company also uses FFO as one measure in assessing its results.

| | Historical (in 000s) | | | |
|---|-----------------------------------|-----------------------|---|---|
| | Fiscal Quarter Ended | | Period From | |
| | September 10, 2010 | September 11, 2009 | January 1, 2010 to September 10, 2010 | January 1, 2009 to September 11, 2009 |
| Net income (loss) | \$ (3,534) | \$ 761 | \$ (11,040) | \$ (2,075) |
| Real estate related depreciation and amortization | 21,297 | 18,866 | 59,278 | 57,312 |
| FFO | <u>\$ 17,763</u> | <u>\$ 19,627</u> | <u>\$ 48,238</u> | <u>\$ 55,237</u> |
| FFO per share (basic and diluted) | <u>\$ 0.11</u> | <u>\$ 0.18</u> | <u>\$ 0.34</u> | <u>\$ 0.54</u> |
| | Quarter 4 Forecast 2010 (in 000s) | | Full Year Forecast 2010 (in 000s) | |
| | Low End | High End | Low End | High End |
| Net income (loss) | \$ (2,850) | \$ 150 | \$ (11,477) | \$ (8,477) |
| Real estate related depreciation and amortization | 30,000 | 29,000 | 89,000 | 88,000 |
| FFO | <u>\$ 27,150</u> | <u>\$ 29,150</u> | <u>\$ 77,523</u> | <u>\$ 79,523</u> |
| FFO per share (basic and diluted) | <u>\$ 0.18</u> | <u>\$ 0.19</u> | <u>\$ 0.54</u> | <u>\$ 0.55</u> |

The Company also evaluates its performance by reviewing Adjusted EBITDA and Adjusted FFO because it believes that the exclusion of certain additional recurring and non-recurring items described below provides useful supplemental information regarding the Company's ongoing operating performance and that the presentation of Adjusted EBITDA and Adjusted FFO, when combined with the primary GAAP presentation of net income (loss), is beneficial to a complete understanding of the Company's operating performance. The Company adjusts EBITDA and FFO for the following items, which may occur in any period, and refers to these measures as Adjusted EBITDA and Adjusted FFO:

- **Non-Cash Ground Rent:** The Company excludes the non-cash expense incurred from straight lining the rent from its ground lease obligations and the non-cash amortization of its favorable lease assets.
- **The impact of the non-cash amortization of the unfavorable contract liabilities recorded in conjunction with the Company's acquisitions of the Bethesda Marriott Suites and the Chicago Marriott Downtown.** The amortization of the unfavorable contract liabilities does not reflect the underlying performance of the Company.
- **Cumulative effect of a change in accounting principle:** Infrequently, the Financial Accounting Standards Board (FASB) promulgates new accounting standards that require the consolidated statement of operations to reflect the cumulative effect of a change in accounting principle. The Company excludes these one-time adjustments because they do not reflect its actual performance for that period.
- **Gains from Early Extinguishment of Debt:** The Company excludes the effect of gains recorded on the early extinguishment of debt because it believes that including them in EBITDA and FFO is not consistent with reflecting the ongoing performance of its hotels.
- **Impairment Losses:** The Company excludes the effect of impairment losses recorded because it believes that including them in EBITDA and FFO is not consistent with reflecting the ongoing performance of its assets. In addition, the Company believes that impairment charges are similar to depreciation expense, which is also excluded from EBITDA and FFO.
- **Gains or Losses on Dispositions:** The Company excludes the effect of gains or losses on dispositions from EBITDA because it believes that including them is not consistent with reflecting the ongoing performance of its remaining assets. In addition, gains and losses on dispositions are excluded from the calculation of FFO in accordance with NAREIT standards.
- **Acquisition Costs:** The Company excludes acquisition transaction costs expensed during the period because it believes that including these costs in EBITDA and FFO is not consistent with the underlying performance of the Company.
- **Mortgage Loan Interest Payments Received:** The Company includes cash payments received on its senior loan secured by the Allerton Hotel in Adjusted EBITDA and Adjusted FFO. GAAP requires the Company to record the cash received from the borrower as a reduction of its basis in the mortgage loan due to the uncertainty over the timing and amount of cash payments on the loan. The Company believes that these cash payments reflect its return on its investment in the mortgage loan and should be included in Adjusted EBITDA and Adjusted FFO as they relate to the operating performance of the Company.
- **Other Non-Cash and / or Unusual Items:** The Company excludes the effect of certain non-cash and/or unusual items because it believes that including these costs in EBITDA and FFO is not consistent with the underlying performance of the Company. The Company excluded the remediation costs incurred in connection with the Hurricane Earl damage to Frenchman's Reef & Morning Star Marriott Beach Resort due to the unusual nature of the hurricane damage.

| | Historical (in 000s) | | | |
|---|-----------------------|-----------------------|---|---|
| | Fiscal Quarter Ended | | Period From | |
| | September 10, 2010 | September 11, 2009 | January 1, 2010 to September 10, 2010 | January 1, 2009 to September 11, 2009 |
| EBITDA | \$ 28,343 | \$ 26,159 | \$ 79,496 | \$ 75,054 |
| Non-cash ground rent | 1,538 | 1,781 | 5,104 | 5,350 |
| Non-cash amortization of unfavorable contract liabilities | (409) | (397) | (1,203) | (1,190) |
| Hurricane remediation expense | 1,391 | — | 1,391 | — |
| Mortgage loan cash payments | 1,250 | — | 1,250 | — |
| Acquisition costs | 899 | — | 1,236 | — |
| Impairment of favorable lease asset | — | — | — | 1,286 |
| Adjusted EBITDA | \$ 33,012 | \$ 27,543 | \$ 87,274 | \$ 80,500 |

| | Quarter 4 Forecast 2010 (in 000s) | | Full Year Forecast 2010 (in 000s) | |
|---|-----------------------------------|-----------|-----------------------------------|------------|
| | Low End | High End | Low End | High End |
| EBITDA | \$ 44,150 | \$ 47,150 | \$ 124,523 | \$ 127,523 |
| Non-cash ground rent | 2,000 | 2,000 | 7,100 | 7,100 |
| Non-cash amortization of unfavorable contract liabilities | (400) | (400) | (1,750) | (1,750) |
| Hurricane remediation expense | — | — | 1,391 | 1,391 |
| Mortgage loan cash payments | 1,250 | 1,250 | 2,500 | 2,500 |
| Acquisition costs | — | — | 1,236 | 1,236 |
| Adjusted EBITDA | \$ 47,000 | \$ 50,000 | \$ 135,000 | \$ 138,000 |

| | Historical (in 000s) | | | |
|---|-----------------------|-----------------------|---|---|
| | Fiscal Quarter Ended | | Period From | |
| | September 10, 2010 | September 11, 2009 | January 1, 2010 to September 10, 2010 | January 1, 2009 to September 11, 2009 |
| FFO | \$ 17,763 | \$ 19,627 | \$ 48,238 | \$ 55,237 |
| Non-cash ground rent | 1,538 | 1,781 | 5,104 | 5,350 |
| Non-cash amortization of unfavorable contract liabilities | (409) | (397) | (1,203) | (1,190) |
| Hurricane remediation expense | 1,391 | — | 1,391 | — |
| Mortgage loan cash payments | 1,250 | — | 1,250 | — |
| Acquisition costs | 899 | — | 1,236 | — |
| Impairment of favorable lease asset | — | — | — | 1,286 |
| Adjusted FFO | \$ 22,432 | \$ 21,011 | \$ 56,016 | \$ 60,683 |
| Adjusted FFO per share (basic and diluted) | \$ 0.15 | \$ 0.19 | \$ 0.40 | \$ 0.60 |

| | Quarter 4 Forecast 2010 (in 000s) | | Full Year Forecast 2010 (in 000s) | |
|---|-----------------------------------|-----------|-----------------------------------|-----------|
| | Low End | High End | Low End | High End |
| FFO | \$ 27,150 | \$ 29,150 | \$ 77,523 | \$ 79,523 |
| Non-cash ground rent | 2,000 | 2,000 | 7,100 | 7,100 |
| Non-cash amortization of unfavorable contract liabilities | (400) | (400) | (1,750) | (1,750) |
| Hurricane remediation expense | — | — | 1,391 | 1,391 |
| Mortgage loan cash payments | 1,250 | 1,250 | 2,500 | 2,500 |
| Acquisition costs | — | — | 1,236 | 1,236 |
| Adjusted FFO | \$ 30,000 | \$ 32,000 | \$ 88,000 | \$ 90,000 |
| Adjusted FFO per share (basic and diluted) | \$ 0.19 | \$ 0.21 | \$ 0.61 | \$ 0.62 |

Pro Forma Financial Information

The following table presents selected consolidated quarterly financial information on a pro forma basis. The pro forma financial information below includes the operating results for all of the Company's 23 hotels as if they were owned since January 1, 2009.

| | Consolidated Pro Forma Quarterly Results | | |
|---|--|-----------------|-----------------|
| | Quarter 1, 2010 | Quarter 2, 2010 | Quarter 3, 2010 |
| RevPAR | \$ 93.85 | \$ 116.51 | \$ 113.38 |
| RevPAR Change from 2009 | (3.0%) | 6.5% | 5.0% |
| Revenues (in thousands) | \$ 121,579 | \$ 168,544 | \$ 157,506 |
| Hotel Adjusted EBITDA (in thousands) | \$ 23,173 | \$ 44,964 | \$ 37,415 |
| Hotel Adjusted EBITDA Margin | 19.06% | 26.68% | 23.75% |
| Hotel Adjusted EBITDA Margin Change from 2009 | (75 bps) | 110 bps | 33 bps |
| Available Rooms | 825,343 | 926,516 | 926,516 |

Certain Definitions

In this release, when we discuss "Hotel Adjusted EBITDA," we exclude from Hotel EBITDA the non-cash expense incurred by the hotels due to the straight lining of the rent from our ground lease obligations, the non-cash amortization of our favorable lease assets, the non-cash amortization of the unfavorable contract liabilities recorded in conjunction with the acquisitions of the Bethesda Marriott Suites, the Chicago Marriott Downtown and the Renaissance Charleston and the unusual hurricane damage at the Frenchman's Reef & Morning Star Marriott Beach Resort. Hotel EBITDA represents hotel net income excluding: (1) interest expense; (2) income taxes; and (3) depreciation and amortization. Hotel Adjusted EBITDA margins are calculated as Hotel Adjusted EBITDA divided by total hotel revenues.

DIAMONDROCK HOSPITALITY COMPANY

HOTEL OPERATIONAL DATA
Schedule of Property Level Results
(in thousands)
(unaudited)

| | Fiscal Quarter Ended September 10, 2010 | Fiscal Quarter Ended September 11, 2009 (1) | % Change | Period from January 1, 2010 to September 10, 2010 | Period from January 1, 2009 to September 11, 2009 (1) | % Change |
|---|--|--|-------------|---|---|-------------|
| Revenues: | | | | | | |
| Rooms | \$ 99,703 | \$ 95,532 | 4.4% | \$ 267,081 | \$ 260,875 | 2.4% |
| Food and beverage | 43,370 | 43,684 | (0.7)% | 126,620 | 125,272 | 1.1% |
| Other | 8,040 | 9,166 | (12.3)% | 21,364 | 24,387 | (12.4)% |
| Total revenues | 151,113 | 148,382 | 1.8% | 415,065 | 410,534 | 1.1% |
| Operating Expenses: | | | | | | |
| Rooms | 26,979 | 25,619 | 5.3% | 71,510 | 68,570 | 4.3% |
| Food and beverage | 30,534 | 30,812 | (0.9)% | 86,748 | 87,714 | (1.1)% |
| Other direct departmental | 4,551 | 4,936 | (7.8)% | 12,573 | 13,653 | (7.9)% |
| General and administrative | 13,622 | 12,897 | 5.6% | 37,766 | 36,425 | 3.7% |
| Utilities | 6,946 | 6,489 | 7.0% | 17,694 | 17,296 | 2.3% |
| Repairs and maintenance | 7,188 | 7,105 | 1.2% | 20,031 | 20,132 | (0.5)% |
| Sales and marketing | 11,398 | 10,733 | 6.2% | 30,816 | 29,582 | 4.2% |
| Base management fees | 4,088 | 3,945 | 3.6% | 11,136 | 10,870 | 2.4% |
| Incentive management fees | 992 | 1,277 | (22.3)% | 2,498 | 2,690 | (7.1)% |
| Property taxes | 4,879 | 5,869 | (16.9)% | 17,554 | 18,148 | (3.3)% |
| Ground rent | 3,068 | 3,559 | (13.8)% | 7,499 | 7,992 | (6.2)% |
| Other fixed expenses | 3,961 | 2,509 | 57.9% | 8,299 | 7,393 | 12.3% |
| Total operating expenses | 118,206 | 115,750 | 2.1% | 324,124 | 320,465 | 1.1% |
| Hotel EBITDA | \$ 32,907 | \$ 32,632 | 0.8% | \$ 90,941 | \$ 90,069 | 1.0% |
| Non-cash ground rent | 1,538 | 2,040 | (24.6)% | 5,104 | 5,604 | (8.9)% |
| Non-cash amortization of unfavorable contract liabilities | (409) | (397) | 3.0% | (1,203) | (1,190) | 1.1% |
| Hurricane expense | 1,391 | — | 100% | 1,391 | — | 100% |
| Hotel Adjusted EBITDA | \$ 35,427 | \$ 34,275 | 3.4% | \$ 96,233 | \$ 94,483 | 1.9% |

(1) For the 2010 acquisitions, the amounts presented include the results of operations of the hotels under previous ownership for the comparable prior year period to our 2010 ownership period.

Market Capitalization as of September 10, 2010
(in thousands, except per share data)

Enterprise Value

| | |
|--|----------------------------|
| Common equity capitalization (at September 10, 2010 closing price of \$9.26/share) | \$ 1,445,806 |
| Consolidated debt | 782,656 |
| Cash and cash equivalents | <u>(61,281)</u> |
| Total enterprise value | <u>\$ 2,167,181</u> |

Share Reconciliation

| | |
|---|-----------------------|
| Common shares outstanding | 154,571 |
| Unvested restricted stock held by management and employees | 1,549 |
| Share grants under deferred compensation plan held by directors | <u>15</u> |
| Combined shares outstanding | <u>156,135</u> |

Debt Summary as of September 10, 2010
(dollars in thousands)

| <u>Property</u> | <u>Interest Rate</u> | <u>Term</u> | <u>Outstanding Principal</u> | <u>Maturity</u> |
|------------------------------------|----------------------|-------------|------------------------------|-----------------|
| Courtyard Manhattan / Midtown East | 8.810% | Fixed | \$ 42,721 | October 2014 |
| Salt Lake City Marriott Downtown | 5.500% | Fixed | 32,060 | January 2015 |
| Courtyard Manhattan / Fifth Avenue | 6.480% | Fixed | 51,000 | June 2016 |
| Los Angeles Airport Marriott | 5.300% | Fixed | 82,600 | July 2015 |
| Marriott Frenchman's Reef | 5.440% | Fixed | 60,781 | August 2015 |
| Renaissance Worthington | 5.400% | Fixed | 56,598 | July 2015 |
| Orlando Airport Marriott | 5.680% | Fixed | 59,000 | January 2016 |
| Chicago Marriott Downtown | 5.975% | Fixed | 217,896 | April 2016 |
| Austin Renaissance Hotel | 5.507% | Fixed | 83,000 | December 2016 |
| Waverly Renaissance Hotel | 5.503% | Fixed | 97,000 | December 2016 |
| Senior Unsecured Credit Facility | LIBOR + 3.00 | Variable | — | August 2014 |
| Total Debt | | | \$ 782,656 | |

Operating Statistics — Third Quarter (1)

| | ADR | | | Occupancy | | | RevPAR | | | Hotel Adjusted EBITDA Margin | | |
|-------------------------------|------------------|------------------|-------------|--------------|--------------|-------------|------------------|------------------|-------------|------------------------------|---------------|--------------|
| | 3Q 2010 | 3Q 2009 | B/(W) | 3Q 2010 | 3Q 2009 | B/(W) | 3Q 2010 | 3Q 2009 | B/(W) | 3Q 2010 | 3Q 2009 | B/(W) |
| Atlanta Alpharetta | \$ 117.07 | \$ 116.95 | 0.1% | 69.0% | 62.2% | 6.8% | \$ 80.72 | \$ 72.70 | 11.0% | 22.55% | 24.91% | -236bps |
| Westin Atlanta | | | | | | | | | | | | |
| North (2) | \$ 102.37 | \$ 99.34 | 3.1% | 72.0% | 71.8% | 0.2% | \$ 73.72 | \$ 71.32 | 3.4% | 13.43% | 11.69% | 174bps |
| Atlanta Waverly | \$ 120.96 | \$ 124.54 | (2.9%) | 63.7% | 66.2% | (2.5%) | \$ 77.04 | \$ 82.40 | (6.5%) | 47.07% | 23.23% | 2384bps |
| Renaissance Austin | \$ 137.25 | \$ 130.90 | 4.9% | 57.5% | 60.1% | (2.6%) | \$ 78.89 | \$ 78.67 | 0.3% | 22.79% | 25.72% | -293bps |
| Bethesda Marriott | | | | | | | | | | | | |
| Suites | \$ 152.06 | \$ 148.26 | 2.6% | 67.6% | 64.2% | 3.4% | \$ 102.87 | \$ 95.22 | 8.0% | 20.71% | 14.96% | 575bps |
| Boston Westin (2) | \$ 184.80 | \$ 194.03 | (4.8%) | 79.9% | 83.0% | (3.1%) | \$ 147.72 | \$ 161.01 | (8.3%) | 25.37% | 31.88% | -651bps |
| Renaissance | | | | | | | | | | | | |
| Charleston (4) | \$ 148.55 | \$ 140.39 | 5.8% | 84.4% | 82.7% | 1.7% | \$ 125.31 | \$ 116.12 | 7.9% | 29.44% | 24.54% | 490bps |
| Hilton Garden Inn | | | | | | | | | | | | |
| Chelsea (5) | — | — | — | — | — | — | — | — | — | — | — | — |
| Chicago Marriott | \$ 175.41 | \$ 168.19 | 4.3% | 84.7% | 85.9% | (1.2%) | \$ 148.52 | \$ 144.53 | 2.8% | 23.71% | 24.68% | -97bps |
| Chicago Conrad (2) | \$ 198.78 | \$ 183.85 | 8.1% | 89.4% | 84.2% | 5.2% | \$ 177.66 | \$ 154.72 | 14.8% | 31.85% | 31.15% | 70bps |
| Courtyard Fifth | | | | | | | | | | | | |
| Avenue | \$ 247.56 | \$ 209.56 | 18.1% | 84.7% | 91.5% | (6.8%) | \$ 209.72 | \$ 191.84 | 9.3% | 23.72% | 21.49% | 223bps |
| Courtyard Midtown | | | | | | | | | | | | |
| East | \$ 235.92 | \$ 197.48 | 19.5% | 87.4% | 90.4% | (3.0%) | \$ 206.26 | \$ 178.47 | 15.6% | 28.91% | 24.51% | 440bps |
| Frenchman's Reef | | | | | | | | | | | | |
| (2) | \$ 175.16 | \$ 174.86 | 0.2% | 85.6% | 90.1% | (4.5%) | \$ 149.90 | \$ 157.63 | (4.9%) | 5.01% | 16.08% | -1107bps |
| Griffin Gate | | | | | | | | | | | | |
| Marriott | \$ 127.74 | \$ 122.72 | 4.1% | 71.2% | 73.6% | (2.4%) | \$ 90.99 | \$ 90.31 | 0.8% | 28.90% | 27.34% | 156bps |
| Los Angeles | | | | | | | | | | | | |
| Airport | \$ 100.33 | \$ 101.34 | (1.0%) | 85.3% | 73.1% | 12.2% | \$ 85.59 | \$ 74.12 | 15.5% | 13.81% | 11.35% | 246bps |
| Hilton Minneapolis | | | | | | | | | | | | |
| (3) | \$ 143.61 | \$ 137.14 | 4.7% | 85.9% | 75.2% | 10.7% | \$ 123.43 | \$ 103.15 | 19.7% | 37.89% | 29.88% | 801bps |
| Oak Brook Hills | \$ 109.28 | \$ 113.70 | (3.9%) | 61.5% | 58.4% | 3.1% | \$ 67.25 | \$ 66.41 | 1.3% | 17.55% | 25.17% | -762bps |
| Orlando Airport | | | | | | | | | | | | |
| Marriott | \$ 86.92 | \$ 92.47 | (6.0%) | 65.1% | 68.1% | (3.0%) | \$ 56.60 | \$ 63.01 | (10.2%) | 7.35% | 15.00% | -765bps |
| Salt Lake City | | | | | | | | | | | | |
| Marriott | \$ 133.49 | \$ 135.67 | (1.6%) | 53.6% | 51.9% | 1.7% | \$ 71.58 | \$ 70.35 | 1.7% | 21.81% | 20.73% | 108bps |
| The Lodge at | | | | | | | | | | | | |
| Sonoma | \$ 214.37 | \$ 207.44 | 3.3% | 86.1% | 82.1% | 4.0% | \$ 184.52 | \$ 170.32 | 8.3% | 27.59% | 25.85% | 174bps |
| Torrance Marriott | | | | | | | | | | | | |
| South Bay | \$ 101.60 | \$ 106.15 | (4.3%) | 79.0% | 79.0% | 0.0% | \$ 80.24 | \$ 83.82 | (4.3%) | 19.55% | 21.66% | -211bps |
| Vail Marriott (2) | \$ 183.45 | \$ 151.36 | 21.2% | 65.7% | 57.6% | 8.1% | \$ 120.61 | \$ 87.15 | 38.4% | 23.24% | 12.26% | 1098bps |
| Renaissance | | | | | | | | | | | | |
| Worthington | \$ 156.29 | \$ 150.65 | 3.7% | 54.9% | 58.3% | (3.4%) | \$ 85.78 | \$ 87.78 | (2.3%) | 16.52% | 18.24% | -172bps |
| Total/Weighted Average | <u>\$ 149.35</u> | <u>\$ 145.93</u> | <u>2.3%</u> | <u>75.0%</u> | <u>73.5%</u> | <u>1.5%</u> | <u>\$ 111.94</u> | <u>\$ 107.25</u> | <u>4.4%</u> | <u>23.45%</u> | <u>23.10%</u> | <u>35bps</u> |

- (1) For the 2010 acquisitions, the operating statistics include the results of operations of the hotels under previous ownership for the comparable prior year period to the Company's 2010 ownership period.
- (2) The hotel reports results on a monthly basis. The data presented is based upon the Company's reporting calendar for the third quarter and includes the months of June, July and August.
- (3) Hilton Minneapolis was acquired on June 16, 2010 and reports operations on a calendar month and year basis. The fiscal quarter ended September 10, 2010 includes the operations of the hotel from June 16, 2010 to August 31, 2010.
- (4) Renaissance Charleston was acquired on August 6, 2010. The fiscal quarter ended September 10, 2010 includes the operations of the hotel from August 6, 2010 to September 10, 2010.
- (5) Hilton Garden Inn Chelsea reports operations on a calendar month and year basis. The fiscal quarter ended September 10, 2010 excludes the operations of the hotel since it was acquired on September 8, 2010.

Operating Statistics — Year to Date (1)

| | ADR | | | Occupancy | | | RevPAR | | | Hotel Adjusted EBITDA Margin | | |
|-----------------------|------------------|------------------|---------------|------------------|-----------------|--------------|------------------|------------------|--------------|-------------------------------------|-----------------|--------------|
| | YTD 2010 | YTD 2009 | B/(W) | YTD 2010 | YTD 2009 | B/(W) | YTD 2010 | YTD 2009 | B/(W) | YTD 2010 | YTD 2009 | B/(W) |
| Atlanta Alpharetta | \$ 118.63 | \$ 124.47 | (4.7%) | 67.5% | 60.1% | 7.4% | \$ 80.07 | \$ 74.79 | 7.1% | 24.55% | 25.72% | -117bps |
| Westin Atlanta | | | | | | | | | | | | |
| North (2) | \$ 102.40 | \$ 102.07 | 0.3% | 71.4% | 68.5% | 2.9% | \$ 73.14 | \$ 69.93 | 4.6% | 15.00% | 12.55% | 245bps |
| Atlanta Waverly | \$ 126.66 | \$ 133.06 | (4.8%) | 64.7% | 63.8% | 0.9% | \$ 81.93 | \$ 84.88 | (3.5%) | 29.65% | 23.26% | 639bps |
| Renaissance | | | | | | | | | | | | |
| Austin | \$ 141.71 | \$ 146.44 | (3.2%) | 61.7% | 62.2% | (0.5%) | \$ 87.46 | \$ 91.02 | (3.9%) | 28.68% | 29.58% | -90bps |
| Bethesda Marriott | | | | | | | | | | | | |
| Suites | \$ 162.00 | \$ 168.94 | (4.1%) | 67.2% | 63.2% | 4.0% | \$ 108.83 | \$ 106.75 | 1.9% | 23.89% | 23.83% | 6bps |
| Boston Westin (2) | \$ 186.39 | \$ 191.91 | (2.9%) | 69.6% | 68.7% | 0.9% | \$ 129.65 | \$ 131.80 | (1.6%) | 23.54% | 27.03% | -349bps |
| Renaissance | | | | | | | | | | | | |
| Charleston (4) | \$ 148.55 | \$ 140.39 | 5.8% | 84.4% | 82.7% | 1.7% | \$ 125.31 | \$ 116.12 | 7.9% | 29.44% | 24.54% | 490bps |
| Hilton Garden Inn | | | | | | | | | | | | |
| Chelsea (5) | — | — | — | — | — | — | — | — | — | — | — | — |
| Chicago Marriott | \$ 176.48 | \$ 169.30 | 4.2% | 71.7% | 73.9% | (2.2%) | \$ 126.48 | \$ 125.07 | 1.1% | 18.63% | 19.72% | -109bps |
| Chicago Conrad | | | | | | | | | | | | |
| (2) | \$ 176.17 | \$ 180.41 | (2.4%) | 77.7% | 73.6% | 4.1% | \$ 136.93 | \$ 132.85 | 3.1% | 21.88% | 22.58% | -70bps |
| Courtyard Fifth | | | | | | | | | | | | |
| Avenue | \$ 235.93 | \$ 208.92 | 12.9% | 86.1% | 89.4% | (3.3%) | \$ 203.18 | \$ 186.80 | 8.8% | 24.29% | 21.15% | 314bps |
| Courtyard | | | | | | | | | | | | |
| Midtown East | \$ 221.64 | \$ 201.73 | 9.9% | 85.6% | 85.6% | 0.0% | \$ 189.62 | \$ 172.60 | 9.9% | 28.40% | 25.25% | 315bps |
| Frenchman's Reef | | | | | | | | | | | | |
| (2) | \$ 232.26 | \$ 222.47 | 4.4% | 84.8% | 87.9% | (3.1%) | \$ 197.00 | \$ 195.52 | 0.8% | 25.80% | 26.46% | -66bps |
| Griffin Gate | | | | | | | | | | | | |
| Marriott | \$ 124.17 | \$ 122.79 | 1.1% | 63.7% | 62.8% | 0.9% | \$ 79.11 | \$ 77.06 | 2.7% | 22.62% | 23.26% | -64bps |
| Los Angeles | | | | | | | | | | | | |
| Airport | \$ 102.44 | \$ 108.71 | (5.8%) | 82.4% | 74.4% | 8.0% | \$ 84.45 | \$ 80.92 | 4.4% | 15.65% | 16.28% | -63bps |
| Hilton | | | | | | | | | | | | |
| Minneapolis (3) | \$ 143.61 | \$ 137.14 | 4.7% | 85.9% | 75.2% | 10.7% | \$ 123.43 | \$ 103.15 | 19.7% | 37.89% | 29.88% | 801bps |
| Oak Brook Hills | \$ 106.83 | \$ 117.40 | (9.0%) | 52.6% | 42.9% | 9.7% | \$ 56.22 | \$ 50.42 | 11.5% | 10.09% | 14.49% | -440bps |
| Orlando Airport | | | | | | | | | | | | |
| Marriott | \$ 97.65 | \$ 105.46 | (7.4%) | 71.6% | 75.0% | (3.4%) | \$ 69.90 | \$ 79.12 | (11.7%) | 19.34% | 26.94% | -760bps |
| Salt Lake City | | | | | | | | | | | | |
| Marriott | \$ 134.00 | \$ 134.94 | (0.7%) | 54.0% | 53.5% | 0.5% | \$ 72.32 | \$ 72.22 | 0.1% | 26.10% | 22.85% | 325bps |
| The Lodge at | | | | | | | | | | | | |
| Sonoma | \$ 192.22 | \$ 189.98 | 1.2% | 68.1% | 61.6% | 6.5% | \$ 130.99 | \$ 116.96 | 12.0% | 14.36% | 11.18% | 318bps |
| Torrance Marriott | | | | | | | | | | | | |
| South Bay | \$ 100.73 | \$ 112.02 | (10.1%) | 81.4% | 71.2% | 10.2% | \$ 81.96 | \$ 79.77 | 2.7% | 19.76% | 22.38% | -262bps |
| Vail Marriott (2) | \$ 232.48 | \$ 211.05 | 10.2% | 65.8% | 64.0% | 1.8% | \$ 152.94 | \$ 135.05 | 13.2% | 32.46% | 24.87% | 759bps |
| Renaissance | | | | | | | | | | | | |
| Worthington | \$ 158.77 | \$ 161.74 | (1.8%) | 66.2% | 64.9% | 1.3% | \$ 105.07 | \$ 104.90 | 0.2% | 29.87% | 28.57% | 130bps |
| Total/Weighted | | | | | | | | | | | | |
| Average | <u>\$ 151.94</u> | <u>\$ 152.98</u> | <u>(0.7%)</u> | <u>71.3%</u> | <u>69.0%</u> | <u>2.3%</u> | <u>\$ 108.34</u> | <u>\$ 105.51</u> | <u>2.7%</u> | <u>23.19%</u> | <u>23.02%</u> | <u>17bps</u> |

- (1) For the 2010 acquisitions, the operating statistics include the results of operations of the hotels under previous ownership for the comparable prior year period to the 2010 ownership period.
- (2) The hotel reports results on a monthly basis. The data presented is based upon the Company's reporting calendar and includes the months of January through August.
- (3) Hilton Minneapolis was acquired on June 16, 2010 and reports operations on a calendar month and year basis. The period from January 1, 2010 to September 10, 2010 includes the operations of the hotel from June 16, 2010 to August 31, 2010.
- (4) Renaissance Charleston was acquired on August 6, 2010. The period from January 1, 2010 to September 10, 2010 includes the operations of the hotel from August 6, 2010 to September 10, 2010.
- (5) Hilton Garden Inn Chelsea reports operations on a calendar month and year basis. The period from January 1, 2010 to September 10, 2010 excludes the operations of the hotel since it was acquired on September 8, 2010.

Hotel Adjusted EBITDA Reconciliation

| | Third Quarter 2010 | | | | | |
|----------------------------------|---------------------------|---------------------|---------------------|------------------|------------------------|-----------------------|
| | Total | Net Income / | Plus: | Plus: | Plus: | Equals: |
| | Revenues | (Loss) | Depreciation | Interest | Non-Cash | Hotel Adjusted |
| | | | | Expense | Adjustments (1) | EBITDA |
| Atlanta Alpharetta | \$ 3,060 | \$ 404 | \$ 286 | \$ — | \$ — | \$ 690 |
| Westin Atlanta North (2) | \$ 3,931 | \$ 96 | \$ 432 | \$ — | \$ — | \$ 528 |
| Atlanta Waverly | \$ 6,662 | \$ 818 | \$ 1,066 | \$ 1,252 | \$ — | \$ 3,136 |
| Renaissance Austin | \$ 5,982 | \$ (666) | \$ 954 | \$ 1,075 | \$ — | \$ 1,363 |
| Bethesda Marriott Suites | \$ 3,197 | \$ (1,292) | \$ 503 | \$ — | \$ 1,451 | \$ 662 |
| Boston Westin (2) | \$ 16,170 | \$ 1,092 | \$ 2,894 | \$ — | \$ 117 | \$ 4,103 |
| Renaissance Charleston (4) | \$ 907 | \$ 174 | \$ 105 | \$ — | \$ (12) | \$ 267 |
| Hilton Garden Inn Chelsea (5) | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — |
| Chicago Marriott | \$ 21,634 | \$ (1,029) | \$ 3,444 | \$ 3,079 | \$ (365) | \$ 5,129 |
| Chicago Conrad (2) | \$ 7,096 | \$ 1,152 | \$ 1,108 | \$ — | \$ — | \$ 2,260 |
| Courtyard Fifth Avenue | \$ 3,288 | \$ (504) | \$ 437 | \$ 799 | \$ 48 | \$ 780 |
| Courtyard Midtown East | \$ 5,597 | \$ 183 | \$ 522 | \$ 913 | \$ — | \$ 1,618 |
| Frenchman's Reef (2) | \$ 10,789 | \$ (3,043) | \$ 1,402 | \$ 791 | \$ 1,391 | \$ 541 |
| Griffin Gate Marriott | \$ 6,046 | \$ 998 | \$ 751 | \$ — | \$ (1) | \$ 1,748 |
| Los Angeles Airport | \$ 11,329 | \$ (796) | \$ 1,324 | \$ 1,036 | \$ — | \$ 1,564 |
| Hilton Minneapolis (3) | \$ 11,821 | \$ 3,053 | \$ 1,662 | \$ — | \$ (236) | \$ 4,479 |
| Oak Brook Hills | \$ 5,691 | \$ 128 | \$ 746 | \$ — | \$ 125 | \$ 999 |
| Orlando Airport Marriott | \$ 3,238 | \$ (1,297) | \$ 750 | \$ 785 | \$ — | \$ 238 |
| Salt Lake City Marriott | \$ 4,420 | \$ (169) | \$ 714 | \$ 419 | \$ — | \$ 964 |
| The Lodge at Sonoma | \$ 4,552 | \$ 932 | \$ 324 | \$ — | \$ — | \$ 1,256 |
| Torrance Marriott South Bay | \$ 4,492 | \$ 125 | \$ 753 | \$ — | \$ — | \$ 878 |
| Vail Marriott (2) | \$ 5,835 | \$ 861 | \$ 495 | \$ — | \$ — | \$ 1,356 |
| Renaissance Worthington | \$ 5,374 | \$ (462) | \$ 625 | \$ 722 | \$ 3 | \$ 888 |
| Total | \$ 151,113 | \$ 758 | \$ 21,297 | \$ 10,871 | \$ 2,521 | \$ 35,427 |

- (1) The non-cash adjustments include expenses incurred by the hotels due to the straight lining of the rent from our ground lease obligations, the non-cash amortization of favorable lease assets, the non-cash amortization of unfavorable contract liabilities and the unusual hurricane remediation expense at Frenchman's Reef.
- (2) The hotel reports results on a monthly basis. The amounts presented are based on the Company's reporting calendar for the third quarter and include the months of June, July and August.
- (3) Hilton Minneapolis reports operations on a calendar month and year basis. The fiscal quarter ended September 10, 2010 includes the operations for the period from June 16, 2010 to August 31, 2010.
- (4) Renaissance Charleston was acquired on August 6, 2010 and includes operations from August 6, 2010 to September 10, 2010.
- (5) Hilton Garden Inn Chelsea reports operations on a calendar month and year basis. The fiscal quarter ended September 10, 2010 excludes the operations of the hotel since it was acquired on September 8, 2010.

Hotel Adjusted EBITDA Reconciliation

| | Third Quarter 2009 (1) | | | | | |
|-----------------------------|-------------------------------|---------------------|---------------------|------------------|------------------------|-----------------------|
| | Total | Net Income / | Plus: | Plus: | Plus: | Equals: |
| | Revenues | (Loss) | Depreciation | Interest | Non-Cash | Hotel Adjusted |
| | | | | Expense | Adjustments (2) | EBITDA |
| Atlanta Alpharetta | \$ 2,734 | \$ 406 | \$ 275 | \$ — | \$ — | \$ 681 |
| Westin Atlanta North (3) | \$ 3,748 | \$ 34 | \$ 404 | \$ — | \$ — | \$ 438 |
| Atlanta Waverly | \$ 6,948 | \$ (623) | \$ 986 | \$ 1,251 | \$ — | \$ 1,614 |
| Renaissance Austin | \$ 6,053 | \$ (458) | \$ 942 | \$ 1,073 | \$ — | \$ 1,557 |
| Bethesda Marriott Suites | \$ 2,947 | \$ (1,565) | \$ 504 | \$ 43 | \$ 1,459 | \$ 441 |
| Boston Westin (3) | \$ 18,470 | \$ 2,904 | \$ 2,867 | \$ — | \$ 117 | \$ 5,888 |
| Renaissance Charleston | \$ 856 | \$ 83 | \$ 128 | \$ — | \$ — | \$ 211 |
| Chicago Marriott | \$ 21,702 | \$ (378) | \$ 3,005 | \$ 3,093 | \$ (365) | \$ 5,355 |
| Chicago Conrad (3) | \$ 6,479 | \$ 909 | \$ 1,109 | \$ — | \$ — | \$ 2,018 |
| Courtyard Fifth Avenue | \$ 3,025 | \$ (632) | \$ 435 | \$ 799 | \$ 48 | \$ 650 |
| Courtyard Midtown East | \$ 4,896 | \$ 160 | \$ 517 | \$ 523 | \$ — | \$ 1,200 |
| Frenchman's Reef (3) | \$ 11,447 | \$ 315 | \$ 745 | \$ 781 | \$ — | \$ 1,841 |
| Griffin Gate Marriott | \$ 6,031 | \$ 525 | \$ 788 | \$ 337 | \$ (1) | \$ 1,649 |
| Los Angeles Airport | \$ 10,178 | \$ (1,163) | \$ 1,284 | \$ 1,034 | \$ — | \$ 1,155 |
| Minneapolis Hilton | \$ 9,730 | \$ 954 | \$ 1,695 | \$ — | \$ 258 | \$ 2,907 |
| Oak Brook Hills | \$ 6,119 | \$ 670 | \$ 745 | \$ — | \$ 125 | \$ 1,540 |
| Orlando Airport Marriott | \$ 3,853 | \$ (938) | \$ 731 | \$ 785 | \$ — | \$ 578 |
| Salt Lake City Marriott | \$ 4,351 | \$ (263) | \$ 729 | \$ 436 | \$ — | \$ 902 |
| The Lodge at Sonoma | \$ 4,085 | \$ 529 | \$ 527 | \$ — | \$ — | \$ 1,056 |
| Torrance Marriott South Bay | \$ 4,761 | \$ 268 | \$ 763 | \$ — | \$ — | \$ 1,031 |
| Vail Marriott (3) | \$ 4,493 | \$ (186) | \$ 737 | \$ — | \$ — | \$ 551 |
| Renaissance Worthington | \$ 5,482 | \$ (507) | \$ 773 | \$ 731 | \$ 3 | \$ 1,000 |
| Total | \$ 148,382 | \$ 1,044 | \$ 20,689 | \$ 10,886 | \$ 1,644 | \$ 34,275 |

- (1) For the 2010 acquisitions, the amounts presented include the results of operations of the hotels under previous ownership for the comparable prior year period to the Company's 2010 ownership period.
- (2) The non-cash adjustments include expenses incurred by the hotels due to the straight lining of the rent from our ground lease obligations, the non-cash amortization of our favorable lease assets and the non-cash amortization of our unfavorable contract liabilities.
- (3) The hotel reports results on a monthly basis. The data presented is based upon the Company's reporting calendar and includes the months of June, July, and August.

Hotel Adjusted EBITDA Reconciliation

| | Year to Date 2010 | | | | | |
|----------------------------------|--------------------------|---------------------|---------------------|------------------|------------------------|-----------------------|
| | Total | Net Income / | Plus: | Plus: | Plus: | Equals: |
| | Revenues | (Loss) | Depreciation | Interest | Non-Cash | Hotel Adjusted |
| | | | | Expense | Adjustments (1) | EBITDA |
| Atlanta Alpharetta | \$ 9,413 | \$ 1,453 | \$ 858 | \$ — | \$ — | \$ 2,311 |
| Westin Atlanta North (2) | \$ 10,511 | \$ 311 | \$ 1,266 | \$ — | \$ — | \$ 1,577 |
| Atlanta Waverly | \$ 20,622 | \$ (810) | \$ 3,155 | \$ 3,770 | \$ — | \$ 6,115 |
| Renaissance Austin | \$ 19,928 | \$ (381) | \$ 2,865 | \$ 3,232 | \$ — | \$ 5,716 |
| Bethesda Marriott Suites | \$ 9,988 | \$ (3,505) | \$ 1,523 | \$ — | \$ 4,368 | \$ 2,386 |
| Boston Westin (2) | \$ 42,536 | \$ 994 | \$ 8,670 | \$ — | \$ 351 | \$ 10,015 |
| Renaissance Charleston (4) | \$ 907 | \$ 174 | \$ 105 | \$ — | \$ (12) | \$ 267 |
| Hilton Garden Inn Chelsea (5) | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — |
| Chicago Marriott | \$ 57,113 | \$ (7,190) | \$ 9,641 | \$ 9,285 | \$ (1,095) | \$ 10,641 |
| Chicago Conrad (2) | \$ 14,139 | \$ (225) | \$ 3,319 | \$ — | \$ — | \$ 3,094 |
| Courtyard Fifth Avenue | \$ 9,630 | \$ (1,521) | \$ 1,310 | \$ 2,405 | \$ 145 | \$ 2,339 |
| Courtyard Midtown East | \$ 15,590 | \$ 79 | \$ 1,561 | \$ 2,787 | \$ — | \$ 4,427 |
| Frenchman's Reef (2) | \$ 37,119 | \$ 5,758 | \$ 3,173 | \$ (745) | \$ 1,391 | \$ 9,577 |
| Griffin Gate Marriott | \$ 16,051 | \$ 1,352 | \$ 2,282 | \$ — | \$ (3) | \$ 3,631 |
| Los Angeles Airport | \$ 34,699 | \$ (1,624) | \$ 3,936 | \$ 3,120 | \$ — | \$ 5,432 |
| Hilton Minneapolis (3) | \$ 11,821 | \$ 3,053 | \$ 1,662 | \$ — | \$ (236) | \$ 4,479 |
| Oak Brook Hills | \$ 14,023 | \$ (1,200) | \$ 2,240 | \$ — | \$ 375 | \$ 1,415 |
| Orlando Airport Marriott | \$ 12,874 | \$ (2,100) | \$ 2,226 | \$ 2,364 | \$ — | \$ 2,490 |
| Salt Lake City Marriott | \$ 14,350 | \$ 327 | \$ 2,145 | \$ 1,274 | \$ — | \$ 3,746 |
| The Lodge at Sonoma | \$ 10,287 | \$ 509 | \$ 968 | \$ — | \$ — | \$ 1,477 |
| Torrance Marriott South Bay | \$ 13,995 | \$ 509 | \$ 2,257 | \$ — | \$ — | \$ 2,766 |
| Vail Marriott (2) | \$ 18,053 | \$ 3,943 | \$ 1,917 | \$ — | \$ — | \$ 5,860 |
| Renaissance Worthington | \$ 21,417 | \$ 2,008 | \$ 2,199 | \$ 2,182 | \$ 8 | \$ 6,397 |
| Total | \$ 415,065 | \$ 1,913 | \$ 59,278 | \$ 29,674 | \$ 5,292 | \$ 96,233 |

- (1) The non-cash adjustments include expenses incurred by the hotels due to the straight lining of the rent from our ground lease obligations, the non-cash amortization of favorable lease assets, the non-cash amortization of unfavorable contract liabilities and the unusual hurricane remediation expense at Frenchman's Reef.
- (2) The hotel reports results on a monthly basis. The figures presented are based on the Company's reporting calendar for the third quarter and include the months of January through August.
- (3) Hilton Minneapolis reports operations on a calendar month and year basis. The period from January 1, 2010 to September 10, 2010 includes the operations for the period from June 16, 2010 to August 31, 2010.
- (4) Renaissance Charleston was acquired on August 6, 2010 and includes operations from August 6, 2010 to September 10, 2010.
- (5) Hilton Garden Inn Chelsea reports operations on a calendar month and year basis. The period from January 1, 2010 to September 10, 2010 excludes the operations of the hotel since it was acquired on September 8, 2010.

Hotel Adjusted EBITDA Reconciliation

| | Year to Date 2009 (1) | | | | | |
|-----------------------------|------------------------------|---------------------|---------------------|------------------|------------------------|-----------------------|
| | Total | Net Income / | Plus: | Plus: | Plus: | Equals: |
| | Revenues | (Loss) | Depreciation | Interest | Non-Cash | Hotel Adjusted |
| | | | | Expense | Adjustments (2) | EBITDA |
| Atlanta Alpharetta | \$ 8,740 | \$ 1,443 | \$ 805 | \$ — | \$ — | \$ 2,248 |
| Westin Atlanta North (3) | \$ 9,970 | \$ (308) | \$ 1,559 | \$ — | \$ — | \$ 1,251 |
| Atlanta Waverly | \$ 21,272 | \$ (1,783) | \$ 2,947 | \$ 3,784 | \$ — | \$ 4,948 |
| Renaissance Austin | \$ 20,882 | \$ 169 | \$ 2,764 | \$ 3,243 | \$ — | \$ 6,176 |
| Bethesda Marriott Suites | \$ 9,816 | \$ (3,641) | \$ 1,496 | \$ 114 | \$ 4,376 | \$ 2,345 |
| Boston Westin (3) | \$ 43,632 | \$ 2,890 | \$ 8,554 | \$ — | \$ 351 | \$ 11,795 |
| Renaissance Charleston | \$ 856 | \$ 83 | \$ 128 | \$ — | \$ — | \$ 211 |
| Chicago Marriott | \$ 58,130 | \$ (6,545) | \$ 9,756 | \$ 9,350 | \$ (1,095) | \$ 11,466 |
| Chicago Conrad (3) | \$ 14,102 | \$ (104) | \$ 3,288 | \$ — | \$ — | \$ 3,184 |
| Courtyard Fifth Avenue | \$ 8,902 | \$ (1,980) | \$ 1,305 | \$ 2,415 | \$ 143 | \$ 1,883 |
| Courtyard Midtown East | \$ 14,330 | \$ 530 | \$ 1,545 | \$ 1,544 | \$ — | \$ 3,619 |
| Frenchman's Reef (3) | \$ 36,080 | \$ 4,965 | \$ 2,194 | \$ 2,389 | \$ — | \$ 9,548 |
| Griffin Gate Marriott | \$ 15,906 | \$ 307 | \$ 2,369 | \$ 1,026 | \$ (3) | \$ 3,699 |
| Los Angeles Airport | \$ 33,757 | \$ (1,471) | \$ 3,841 | \$ 3,124 | \$ — | \$ 5,494 |
| Minneapolis Hilton | \$ 9,730 | \$ 954 | \$ 1,695 | \$ — | \$ 258 | \$ 2,907 |
| Oak Brook Hills | \$ 14,023 | \$ (620) | \$ 2,277 | \$ — | \$ 375 | \$ 2,032 |
| Orlando Airport Marriott | \$ 15,031 | \$ (546) | \$ 2,221 | \$ 2,374 | \$ — | \$ 4,049 |
| Salt Lake City Marriott | \$ 14,143 | \$ (122) | \$ 2,041 | \$ 1,312 | \$ — | \$ 3,231 |
| The Lodge at Sonoma | \$ 9,403 | \$ (505) | \$ 1,556 | \$ — | \$ — | \$ 1,051 |
| Torrance Marriott South Bay | \$ 14,270 | \$ 902 | \$ 2,291 | \$ — | \$ — | \$ 3,193 |
| Vail Marriott (3) | \$ 16,128 | \$ 1,835 | \$ 2,176 | \$ — | \$ — | \$ 4,011 |
| Renaissance Worthington | \$ 21,432 | \$ 1,578 | \$ 2,326 | \$ 2,212 | \$ 8 | \$ 6,124 |
| Total | \$ 410,534 | \$ (1,969) | \$ 59,134 | \$ 32,887 | \$ 4,413 | \$ 94,483 |

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DIAMONDROCK
HOSPITALITY



Frenchman's Reef & Morning Star Marriott Beach Resort
October 2010

Investment Highlights

Introducing a comprehensive \$45 million plan to reinvent the guest experience at Frenchman's Reef & Morning Star Marriott Resort

Key Attributes of DiamondRock's Plan:

- ◆ Projected IRR > 20%
- ◆ Marriott Contribution
- ◆ New Resort Pool
- ◆ Destination Spa
- ◆ Upgraded Guestrooms
- ◆ Self Generation of Energy
- ◆ Increased Energy Efficiency
- ◆ Overall Enhancement of Guest Experience



Overview of the Resort



New Resort Pool With Elements For All Ages

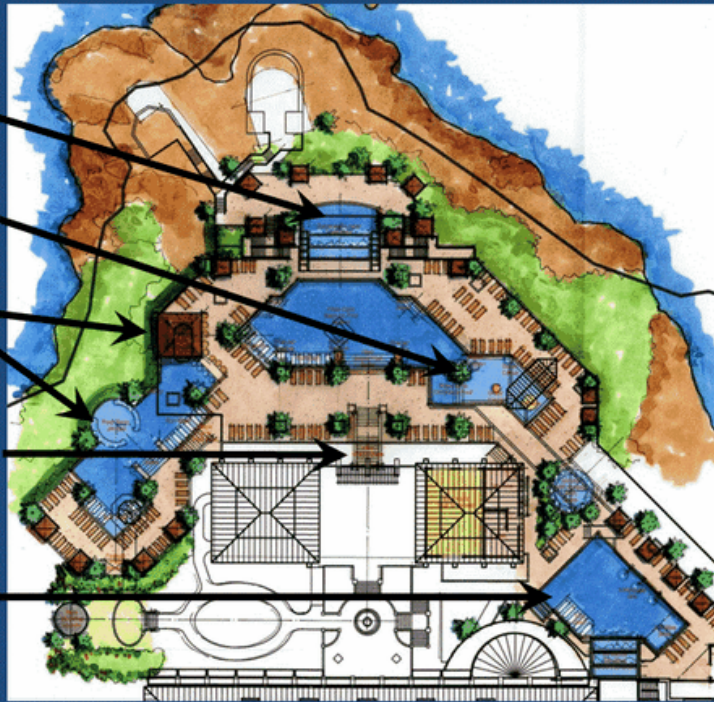
Enhanced Sun Deck featuring Bali Beds, a new Wading Pool, and Waterfall

New Kids Pool and Play area

New Adult Pool area featuring swim up bar, sun shelves and Bali Beds

Installation of Grand Staircase to deliver guests directly from Lobby to Pool Area

Creation of Spa Pool featuring outdoor massage tables, Bali Beds, and in-pool water massage bubble beds



New Resort Pool Features



Bali Beds



Fiber Optic Pool Lights



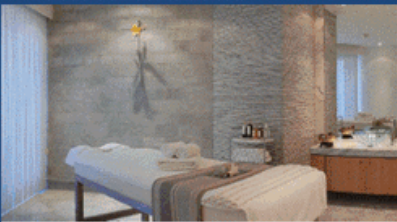
Infinity Edge Pool



Sun Shelves

Destination Spa Experience

The new destination spa experience will provide guests a serene environment to relax both mind and body and feature 12 treatment rooms, a new relaxation area and access to the private spa pool area



Guestroom Renovation

The Company has hired renowned interior design firm Leo A Daly to create a refreshed modern guestroom design

- ◆ Guestrooms will feature a calming natural color scheme, contemporary soft goods, improved air conditioning, new patio furniture, new floor tile and area carpeting, thematic art work, and modern window treatments and light fixtures
- ◆ Guest bathrooms will receive stylish barn doors, enhanced lighting, and new tile



Return on Investment

The Company expects to achieve an IRR greater than 20%, driven by:

- ◆ Greater Revenue Potential
 - ◆ Increased capture of higher-rated corporate and group business
 - ◆ Resort enhancements provide ability to increase rate
- ◆ Increased Operating Margins
 - ◆ Higher rated business has better flow-thru
 - ◆ The \$15M energy investment reduces ongoing expenses



Safe Harbor

Certain statements made during this presentation are forward-looking and are subject to risks and uncertainties. Many of these risks and uncertainties are discussed in the Company's filings with the Securities and Exchange Commission, all of which you should carefully review, as well as risks associated with the renovation and repositioning of the Resort, including the risks that the Company will not achieve its forecasted return on investment. The forward-looking statements made are based on our beliefs, assumptions and expectations of future performance, taking into account all information currently available to us. Actual results could differ materially from the forward-looking statements made during this presentation. When we use the words "believe," "expect," "forecast," "anticipate," "plan," "will," "intend" or other similar expressions, we are identifying forward-looking statements. The forward-looking statements made during this presentation are subject to the safe harbor of the Private Securities Litigation Reform Act of 1995.